

BEFORE THE
CALIFORNIA INTEGRATED WASTE MANAGEMENT BOARD POLICY,
RESEARCH, AND TECHNICAL ASSISTANCE
COMMITTEE

IN THE MATTER OF THE:)
)
POLICY, RESEARCH AND)
TECHNICAL ASSISTANCE)
COMMITTEE MEETING)
=====)
—

DATE AND TIME: WEDNESDAY, JANUARY 8, 1997
9:30 A.M.

PLACE: BOARD HEARING ROOM
8800 CAL CENTER DRIVE SACRAMENTO,
CALIFORNIA

REPORTER: BETH C. DRAIN, RPR, CSR
CERTIFICATE NO. 7152

BRS FILE NO.: 37735

APPEARANCES

MR. PAUL RELIS, CHAIRMAN
MR. DANIEL G. PENNINGTON, MEMBER
MS. JANET GOTCH, MEMBER
MR. STEVEN JONES

STAFF PRESENT

MR. RALPH CHANDLER, CHIEF EXECUTIVE OFFICER MS. KATHRYN
TOBIAS, LEGAL COUNSEL
MS. DONNELL DUCLO, COMMITTEE SECRETARY

MS. JUDITH FRIEDMAN

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1 SACRAMENTO, CALIFORNIA; WEDNESDAY, JANUARY 8, 1997

2 9:30 A.M.

3

4 CHAIRMAN RELIS: GOOD MORNING, EVERYONE.

5 WE'LL CALL TO ORDER THE POLICY, RESEARCH, AND

6 TECHNICAL ASSISTANCE COMMITTEE. DONNELL, WOULD

7 YOU PLEASE CALL THE ROLL.

8 THE SECRETARY: MEMBER GOTCH.

9 MEMBER GOTCH: HERE.

10 THE SECRETARY: MEMBER PENNINGTON.

11 MEMBER PENNINGTON: HERE.

12 THE SECRETARY: CHAIRMAN RELIS.

13 CHAIRMAN RELIS: HERE. BEFORE WE BEGIN

14 WITH OUR BUSINESS TODAY, ARE THERE ANY EX PARTES

15 COMMITTEE MEMBERS WISH TO REPORT?

16 MEMBER PENNINGTON: NOT FROM ME.

17 MEMBER GOTCH: I'M CURRENT ALSO.

18 CHAIRMAN RELIS: CURRENT. OKAY. WE'LL

19 NOW, FIRST OF ALL, ASK ANYONE IN THE AUDIENCE IF

20 YOU CHOOSE TO SPEAK ON ANY ITEM, WOULD YOU PLEASE

21 FILL OUT THE SPEAKER FORM IN THE REAR, BRING IT

22 FORWARD TO MS. DUCLO, AND THEN WE'LL CALL ON YOU.

23 OKAY.

24 THEN I'LL ASK THE STAFF TO

25 INTRODUCE -- OH, OUR NEW BOARD MEMBER, STEVEN

1 JONES, WHO WAS IS ATTENDING THIS MEETING AND WILL
2 SOON BE PERHAPS CHAIRING THIS COMMITTEE, DEPENDING
3 ON OUR VOTE AT THE BOARD MEETING, BUT I BELIEVE
4 THAT WILL BE THE CASE, AND I LOOK FORWARD TO
5 RELINQUISHING MY INTERIM ROLE, WHICH HAS BEEN
6 LONGER THAN I EXPECTED. SO WE WELCOME YOU, STEVE.
7 LOOK FORWARD TO YOUR PARTICIPATION SHORTLY. OKAY.

8 ASK STAFF TO INTRODUCE OUR FIRST
9 ITEM.

10 MS. FRIEDMAN: OKAY. ITEM NO. 1 IS GOING
11 TO BE PRESENTED BY THE PERMITTING AND ENFORCEMENT
12 DIVISION, DON DIER AND COMPANY.

13 MR. DIER: THE COMPANY WILL BE TOM MICKA.

14 MEMBER PENNINGTON: SOUNDS LIKE A
15 MUSICAL.

16 MR. MICKA: GOOD MORNING, MR. CHAIRMAN
17 AND MEMBERS OF THE COMMITTEE. IN JUNE OF THIS
18 PAST YEAR, THE BOARD APPROVED THE AWARD OF A
19 \$245,000 CONTRACT TO GEOSYNTEC CONSULTANTS FOR
20 SOME ENGINEERING APPLICATION USES OF WASTE TIRES.
21 IN THE MONTHS FOLLOWING THE AWARD, LITTLE WORK WAS
22 DONE ON THIS CONTRACT DUE TO STAFF'S TIME BEING
23 FOCUSED PRIMARILY ON OXFORD. IN OCTOBER AND
24 NOVEMBER STAFF MET WITH REPRESENTATIVES OF
25 GEOSYNTEC, TAG RESOURCE, AND EUGENE TSENG AND

1 ASSOCIATES IN SACRAMENTO TO DISCUSS POSSIBILITIES
2 OF ENGINEERING APPLICATIONS.

3 STAFF'S CONSULTANTS ARE PRESENTLY
4 COMPILING AN INVENTORY OF POTENTIAL APPLICATIONS.
5 THESE APPLICATIONS CAN BE PUT UNDER THE CATEGORIES
6 OF LANDFILL CONSTRUCTION, SOIL AMENDMENTS,
7 BIOLOGICAL TREATMENT, HIGHWAY USE, AND OTHER
8 MISCELLANEOUS APPLICATIONS. THE MORE PROMISING
9 PROJECTS WILL BE BROUGHT FORWARD TO THE ADVISORS
10 FOR THEIR REVIEW PRIOR TO PROCEEDING INTO DOING
11 THE FIELDWORK.

12 WE HAVE MET WITH YOLO COUNTY AND
13 TULARE COUNTY IN DECEMBER. TULARE COUNTY HAS AT
14 LEAST A ONE MILLION TIRE PILE ALMOST ADJACENT TO A
15 LANDFILL THAT HASN'T BEEN OPERATED FOR A NUMBER OF
16 YEARS, AND WE WERE APPROACHING TULARE COUNTY ABOUT
17 USING THOSE TIRES FOR CLOSING THE LANDFILL.
18 HOWEVER, CLOSING THIS PARTICULAR LANDFILL IS NOT
19 VERY HIGH ON THE COUNTY'S PRIORITIES, LIST OF
20 PRIORITIES.

21 MEETING WITH YOLO COUNTY, WE TALKED
22 ABOUT DIFFERENT USES OF TIRES, SHREDDED TIRES,
23 WITHIN THEIR LANDFILL. AND WHAT MAY BE PROMISING
24 IS CONSTRUCTING SOME HORIZONTAL GAS COLLECTION
25 WELLS AND MAYBE SOME VERTICAL GAS COLLECTION WELLS

1 USING TIRE SHREDS.

2 THAT'S WHERE WE ARE RIGHT NOW ON OUR
3 WORK. ARE THERE ANY QUESTIONS?

4 CHAIRMAN RELIS: ANY QUESTIONS? COUPLE
5 OF --

6 MEMBER PENNINGTON: I JUST WANT TO
7 COMPLIMENT THE STAFF ON MAKING GOOD PROGRESS IN
8 USING MONEY TOWARDS GETTING RID OF MORE TIRES.

9 MEMBER GOTCH: DO WE HAVE ANY
10 REPRESENTATIVES FROM GEOSYNTEC HERE TODAY?

11 MR. MICKA: NO, WE DON'T.

12 MEMBER GOTCH: I'M WONDERING WHAT'S GOING
13 ON IN OUR STATE RIGHT NOW WITH THE FLOODING
14 DISASTER. HAVE THERE BEEN ANY APPLICATIONS OR ANY
15 INVESTIGATION INTO APPLICATIONS OF USING TIRES IN
16 REINFORCEMENT OF LEVEES OR IF WE'VE HEARD OF
17 ANYTHING, IF THAT'S AN OPTION THAT WE MIGHT WANT
18 TO TAKE A LOOK AT A STATEWIDE FIX OR IF YOU'RE
19 AWARE.

20 MR. MICKA: WE HAVEN'T LOOKED
21 INTO IT.

22 CHAIRMAN RELIS: LAST WEEK I WAS
23 MEETING

24 WITH THE HEAD OF PUBLIC WORKS IN SANTA
25 BARBARA

26 COUNTY, AND THEY'VE BUILT A ROAD SECTION.

IT'S A

24 RUGGED ROAD AREA DOWN TO ONE OF OUR

RESERVOIRS,

25 AND IT'S A REINFORCEMENT OF AN
EMBANKMENT. THEY

1 WON SEVERAL AWARDS FOR THIS. AND IT'S AN
2 ENGINEERING APPLICATION USING TIRES IN AN
3 ENGINEERING CONTEXT. AND I CAN GET THE DETAILS OF
4 THAT TO YOU BECAUSE IT PROVED THAT THIS SECTION,
5 WHEN MANY OTHER SECTIONS WASHED OUT ON THE ROAD,
6 THIS ONE HELD FOR WHATEVER REASONS.

7 MEMBER PENNINGTON: IT'S AN EROSION
8 CONTROL. THE ROAD ISN'T ON IT.

9 CHAIRMAN RELIS: EROSION CONTROL. NO,
10 IT'S AN EMBANKMENT THAT IS SUPPORTED OR REINFORCED
11 BY THE TIRES PUT IN SOME CONFIGURATION. I HAVE
12 NOT SEEN IT MYSELF, BUT I INTEND TO GO TAKE A LOOK
13 AT IT.

14 THE OTHER QUESTION I HAD WAS WITH
15 THE SCRAP TIRE MANAGEMENT COUNCIL, WHEN MR.
16 MICHAEL BLUMENTHAL WAS HERE AND SPOKE AND
17 TESTIFIED IN THE TIRE HEARINGS, HE MENTIONED THAT
18 THEY HAD EXTENSIVE INFORMATION, I THOUGHT, ON
19 ENGINEERING APPLICATIONS AND OFFERED ASSISTANCE.
20 HAVE WE TAKEN THAT UP?

21 MR. MICKA: WE HAVE INFORMATION FROM
22 MICHAEL BLUMENTHAL. HE HAS SENT US INFORMATION IN
23 HIS LIBRARY. AND SO WE'RE USING THAT ALONG WITH
24 OTHER INFORMATION.

25 CHAIRMAN RELIS: SO WE'RE IN CLOSE TOUCH

1 WITH THEM.

2 MR. MICKA: RIGHT.

3 MEMBER PENNINGTON: HOWEVER, I THINK MRS.
4 GOTCH'S IDEA IS VERY GOOD AND PERHAPS WE COULD,
5 PARTICULARLY WHEN THEY REBUILD THESE LEVEES, THERE
6 MIGHT BE A USEFUL EFFORT TO USE TIRES IN THE
7 RECONSTRUCTION OF THE LEVEES. I DON'T KNOW
8 EXACTLY HOW WE'D GO ABOUT SORT OF TRYING TO
9 PROMOTE THAT. MAYBE WE OUGHT TO TRY TO DEVELOP
10 SOME CONVERSATIONS WITH THE CORPS OF ENGINEERS AND
11 CALTRANS AND SOME OF THESE PEOPLE TO SEE IF THERE
12 ISN'T AN AVENUE THAT WE COULD PURSUE.

13 MR. DIER: I THINK THAT'S SOMETHING WE
14 CAN DO. WE WILL HAVE GEOSYNTEC AND ANOTHER --
15 TERRY GRAY, OUR CONSULTANT FROM TAG RESOURCES,
16 ALSO WORKING ON THIS WITH US, LOOK AT THAT, AT THE
17 FEASIBILITY OF THAT. IT MAY -- SOME INITIAL
18 CONVERSATIONS MAY TELL US THAT MAYBE THAT'S NOT
19 FEASIBLE.

20 MEMBER PENNINGTON: SEEMS LIKE THOUGH --

21 MR. DIER: BUT AT LEAST THERE'S
22 SOMETHING -- IT'S SOMETHING THEY HADN'T THOUGHT OF
23 AND IT'S SOMETHING WE CAN PURSUE.

24 MEMBER PENNINGTON: TIRE CARCASSES IN
25 THERE, CUT THEM IN HALF OR SOMETHING, WORK THAT

1 WAY.

2 MEMBER GOTCH: AN ARTICLE IN YESTERDAY'S
3 "CHRONICLE" SAID THAT IF WE TOOK THE LEVEES, I
4 BELIEVE, JUST FROM THIS STATE AND LINED THEM UP
5 END TO END, IT WOULD GO FROM OUR STATE ALL THE WAY
6 TO NEW YORK, SO THERE'S A LOT OF POSSIBILITY FOR
7 USE IF IT IS POSSIBLE. I WOULD LIKE US TO LOOK
8 INTO THAT.

9 MEMBER PENNINGTON: I'D RATHER GO TO
10 FLORIDA THAN NEW YORK.

11 MEMBER GOTCH: SOUTHWARD THEN. DO WE
12 HAVE ANY TYPE OF A TIME FRAME ON THIS?

13 MR. MICKA: WE DON'T HAVE ANY --

14 MEMBER GOTCH: IT'S OPEN ENDED.

15 MR. MICKA: -- DATES AT THIS POINT. WE
16 WANT TO START MOVING MORE RAPIDLY. AND WE MAY
17 FIND THAT SOME APPLICATIONS HAVE BEEN UTILIZED IN
18 OTHER PARTS OF THE COUNTRY AND THAT OUR CONSULTANT
19 COULD BEST SPEND THEIR TIME MAYBE COMPILING A
20 HOW-TO MANUAL. FOR EXAMPLE, TIRE SHREDS HAVE BEEN
21 USED IN SEPTIC LEACHATE SYSTEMS IN OTHER PARTS OF
22 THE COUNTRY. AND SO MAYBE WE DON'T NEED TO
23 DEMONSTRATE THAT IN CALIFORNIA. MAYBE WE CAN JUST
24 COMPILE INFORMATION FROM SOME OF THE OTHER
25 STUDIES.

1 CHAIRMAN RELIS: BUT CARRYING ON FROM
2 WHAT MS. GOTCH SAID, ARE YOU GOING -- INTENDING TO
3 REPORT BACK, WHEN?

4 MR. DIER: WE DON'T HAVE A SPECIFIC TIME
5 FRAME TO REPORT BACK BECAUSE, AS TOM INDICATED,
6 THIS CONTRACT WAS A LITTLE SLOW IN GETTING STARTED
7 BECAUSE WE'VE -- TOM IS THE TIRE STAFF PERSON, AND
8 HE WAS TIED UP IN '96, A GOOD PART OF '96, ON THE
9 OXFORD PERMIT AND ALL THOSE ISSUES. TOM ALSO WILL
10 BE WORKING ON THE REMEDIATION CONTRACT THAT NEEDS
11 TO BE WORKED ON IN THE NEAR FUTURE IN PLACE BY
12 JUNE 30. SO I CAN SEE THAT, YOU KNOW, HIS TIME IS
13 SPLIT SEVERAL DIFFERENT WAYS.

14 SO I REALLY AM HESITANT TO COMMIT TO
15 ANY PARTICULAR TIME FRAME FOR REPORTING BACK.
16 WHEN WE HAVE SOMETHING, IF THE DISCUSSIONS WITH
17 YOLO COUNTY PAN OUT, WE'LL BE REPORTING THAT BACK.
18 AND DEFINITELY WOULD LIKE TO LOOK INTO THE LEVY
19 ISSUE AND SEE IF THAT'S SOMETHING THAT WE CAN
20 PURSUE. PERHAPS IN A FEW MONTHS, BUT PROBABLY BY
21 SPRINGTIME, WE SHOULD BE ABLE TO COME BACK TO THE
22 COMMITTEE.

23 CHAIRMAN RELIS: WOULD THE CONTRACTOR BE
24 MAKING A PRESENTATION IN YOUR MIND?

25 MR. DIER: IF THE COMMITTEE WISHES. WE

1 CHOSE FOR THEM NOT TO BE HERE TODAY JUST TO
2 CONSERVE MONEY.

3 CHAIRMAN RELIS: PRECIOUS RESOURCES.

4 MR. DIER: EVERY HOUR THE CLOCK TICKS AND
5 THE DOLLARS TICK, BUT WE'D BE HAPPY, IF IT'S WORTH
6 BRINGING THEM FORWARD AT THE NEXT BRIEFING UPDATE,
7 WE'D BE HAPPY TO.

8 MEMBER GOTCH: I'M WONDERING IF GEOSYNTEC
9 CAN HELP TAKE SOME OF THE BURDEN OFF TOM. IS THAT
10 POSSIBLE WITHIN THE CONTRACT?

11 MR. DIER: OH, YEAH. IT'S -- THE BURDEN
12 ON TOM IS THE CONTRACT MANAGER. AND SO IT'S JUST
13 THE TIME OF DIRECTING THE CONTRACT AND OVERSEEING
14 THE WORK. WITH THE DIRECTION OR THE IDEAS TODAY,
15 GEOSYNTEC AND TERRY GRAY WILL BE CARRYING OUT
16 THOSE ACTIVITIES IN THE NEXT COUPLE OF MONTHS.

17 MEMBER PENNINGTON: WHAT IS THE VALUE OF
18 THE CONTRACTS? WE HAVE ONE WITH TERRY GRAY AND
19 ONE WITH GEOSYNTEC.

20 MR. DIER: GEOSYNTEC IS 245,000. AND
21 VERY LITTLE OF THAT HAS BEEN EXPENDED TO DATE.

22 MEMBER PENNINGTON: AND IS THERE A
23 SEPARATE CONTRACT FOR TERRY GRAY?

24 MR. DIER: YES.

25 MR. MICKA: I BELIEVE THAT CONTRACT IS

1 200,000.

2 CHAIRMAN RELIS: MR. JONES.

3 MEMBER JONES: SITTING AS AN OBSERVER, I
4 CAN WALK UP THERE OR I CAN SIT HERE.

5 CHAIRMAN RELIS: WE'LL LET YOU STAY WHERE
6 YOU ARE.

7 MEMBER JONES: I KNOW I'M NEW TO THIS
8 PROCESS. I THINK THAT MRS. GOTCH'S IDEA IS A
9 REALLY VALUABLE IDEA, THAT IF NOTHING ELSE, IF WE
10 COULD GET FROM STAFF, AND IF STAFF DOESN'T HAVE
11 THE TIME TO DO IT, MAYBE THE CHAIRMAN CAN ASSIGN,
12 YOU KNOW, OR DO IT HIMSELF OR ONE OF US DO IT,
13 START THAT DISCUSSION WITH DEPARTMENT OF ROADS OR
14 TRANSPORTATION AND FIND OUT RIGHT NOW IF WE CAN
15 UTILIZE SOME OF THESE TIRES BECAUSE THAT,
GRANTED,

16 HAS ALREADY BEEN AWARDED AN INCREDIBLE AMOUNT OF
17 WORK THROUGHOUT THE STATE TO START REBUILDING
18 ROADS NOW. TEICHERT IS GOING TO GET ITS SHARE.
19 THEY'RE GOING TO START PLANNING. THEY'RE ALREADY
20 STARTED PLANNING. THEY'VE PROBABLY ALREADY
21 STARTED FIXING SOME THINGS.

22 I THINK IF THIS IS A PROCESS THAT'S
23 GOING TO TAKE TWO OR THREE MONTHS, ALL THE LEVEES
24 ARE GOING TO BE REBUILT. BUT I THINK AT LEAST IF
25 THE INITIAL DISCUSSION WENT TO DOT AND AT LEAST

AN

1 INTEREST. IT MAY NOT BE ABLE TO HAPPEN IN THIS
2 SET OF EMERGENCIES, BUT I THINK IT WOULD BE
3 INCUMBENT ON US TO TRY BECAUSE WE COULD HAVE SOME
4 AWFULLY BENEFICIAL USE IF WE CAN GET RID OF SOME
5 TIRE PILES AND END UP BUILDING SOMETHING WITH SOME
6 INTEGRITY ALONG THE WAY. I THINK IT WOULD BE A
7 REAL PLUS.

8 I DON'T KNOW HOW THIS STUFF WORKS.
9 I MEAN I'M GOING TO BE SAYING THINGS OVER THE NEXT
10 COUPLE OF MONTHS THAT ARE GOING TO GET PEOPLE
11 NERVOUS, BUT I KNOW THAT THE WAY WE WOULD DO IT IN
12 BUSINESS WAS THE PHONE CALL WOULD BE TEN MINUTES
13 AFTER THE DISCUSSION. SO, YOU KNOW, I REALLY
14 THINK I WOULD HOPE THAT THAT WOULD BE -- THAT
15 THERE'D BE A MECHANISM THAT WE COULD DO THAT.

16 CHAIRMAN RELIS: WELL, MAYBE WE COULD
17 HAVE AT LEAST A TELEPHONE CALL MADE, AND YOU COULD
18 LET US KNOW, JUST BY WALKING THE HALLS, AS TO
19 WHAT, IF ANYTHING, YOU FOUND OUT.

20 MR. DIER: WE CAN MAKE THE CONTACT
21 IMMEDIATELY, JUST SOMETIMES THE --

22 MEMBER JONES: I DON'T KNOW.

23 MR. DIER: WE'LL PURSUE THAT IMMEDIATELY.

24 MEMBER PENNINGTON: LET ME JUST ASK
25 ANOTHER QUESTION. THE INFORMATION THAT THE SCRAP

1 TIRE COUNCIL APPARENTLY HAS, WOULD ANY OF THIS
2 ENGINEERING INFORMATION APPLY TO THIS? AND IF SO,
3 YOU KNOW, SHOULD WE TRY TO DISSEMINATE IT TO
4 SOMEBODY LIKE TEICHERT AND GRANITE AND SOME OF THE
5 PAVEMENT CONTRACTORS? IS THERE ANYTHING
6 WORTHWHILE THERE, I GUESS? MAYBE I SHOULDN'T SAY
7 WORTHWHILE.

8 MR. MICKA: ARE YOU TALKING ABOUT USING
9 TIRES IN LEVEES, RECONSTRUCTING LEVEES? I HAVEN'T
10 SEEN ANY --

11 MEMBER PENNINGTON: FOR EROSION CONTROL
12 OR -- THEY'RE PROBABLY NOT VERY GOOD FOR TIRES --
13 FOR ROAD BASE BECAUSE THEY'RE FLEXIBLE.

14 MR. MICKA: WELL, THEY'VE BEEN USED UP IN
15 THE NORTHEAST FOR BASE.

16 MEMBER PENNINGTON: THAT'S WHY I'M NOT AN
17 ENGINEER.

18 MR. MICKA: WE CAN TALK TO THE SCRAP TIRE
19 MANAGEMENT COUNCIL.

20 CHAIRMAN RELIS: WELL, YOU COULD SEE ALSO
21 IF THEY EVER USED ANY OF THESE IN THE -- WHERE
22 WERE THOSE BIG FLOODS IN THE MISSISSIPPI? --
23 MISSOURI HAD LEVEES GO.

24 MEMBER PENNINGTON: THEY BUILD THESE
25 ARTIFICIAL REEFS WITH THEM, AND YOU WOULD THINK

1 THAT THAT SAME TECHNOLOGY --

2 CHAIRMAN RELIS: THEY'RE UNDERWATER
3 THOUGH.

4 MEMBER PENNINGTON: AND THESE LEVEES ARE
5 UNDERWATER NOW. SAME TECHNOLOGY MIGHT BE APPLIED
6 TO PUTTING THEM DOWN AND THEN PUTTING DIRT ON TOP
7 OF THEM BECAUSE THEY BALE THEM IS WHAT THEY DO.

8 MEMBER GOTCH: AND I'M NOT AN ENGINEER
9 EITHER, BUT ALSO I BELIEVE THAT SOME OF THE LEVEES
10 ARE BUILT WITH A CEMENT WALL STABILIZING THEM, AND
11 PERHAPS TIRES CAN BE ADDED INTO THE CEMENT.

12 A COUPLE OF PLACES WHAT WE MIGHT
13 CALL, THOUGH, IS THE BUREAU OF RECLAMATION, ARMY
14 CORPS OF ENGINEERS, CALTRANS, AND DEPARTMENT OF
15 WATER RESOURCES TO FIND OUT IF THEY HAVE ANY
16 INFORMATION ON THAT.

17 AND IF I MAY THROW SOMETHING ELSE
18 INTO THE POT, SOMETHING THAT YOU BROUGHT UP
19 YESTERDAY IN OUR DISCUSSION WAS ANOTHER
20 APPLICATION FOR CIVIL ENGINEERING AND THAT WAS
21 LOOKING INTO UTILIZING TIRES IN RETROFITTING FOR
22 EARTHQUAKE BUILDINGS.

23 MR. MICKA: RIGHT. THIS WAS AN IDEA OF
24 GEOSYNTEC OF USING SHREDDED TIRES FOR STABILIZING
25 BUILDINGS FOR EARTHQUAKES. AND THEY SAID THAT

1 THERE HAS BEEN SOME INTEREST FROM THE NATIONAL
2 SCIENCE FOUNDATION.

3 CHAIRMAN RELIS: IS THAT WHERE YOU BUILD
4 THEM INTO THE FOUNDATION AS PART OF A FLOATING --

5 MEMBER PENNINGTON: THEY FLOAT.

6 CHAIRMAN RELIS: I'VE SEEN SOME MODELS OF
7 THAT. I BELIEVE THERE'S A HOUSE BUILT IN L.A.
8 WITH THAT SYSTEM, WITH THE TIRE FOUNDATION THAT
9 ABSORB AND MOVE AND --

10 MEMBER PENNINGTON: THEY PUT THESE ON
11 SPRINGS.

12 CHAIRMAN RELIS: UH-HUH, ON SPRINGS.

13 MEMBER GOTCH: IF GEOSYNTEC COULD GET
14 BACK TO US ON THAT, WHAT THEY FOUND OUT REGARDING
15 THAT, WOULD ALSO BE HELPFUL.

16 CHAIRMAN RELIS: SUFFICE TO SAY I THINK
17 THERE'S REAL INTEREST IN HEARING QUICK TURNAROUND
18 REGARDING POINTS THAT HAVE BEEN RAISED HERE, AND
19 THEN WE CAN DECIDE WHERE TO GO FROM THERE.

20 MR. DIER: WOULD YOU LIKE THAT REPORT TO
21 COME BACK TO COMMITTEE; OR IF WE HAVE IT QUICKER,
22 PERHAPS WE CAN JUST DIRECT IT TO YOUR OFFICES.

23 CHAIRMAN RELIS: I THINK IT SHOULD COME
24 BACK TO THE OFFICES BECAUSE I DON'T THINK WE WANT
25 TO WAIT A WHOLE MONTH.

1 MR. DIER: OKAY.

2 CHAIRMAN RELIS: ALL RIGHT. ANYTHING
3 ELSE ON THIS ITEM?

4 WE'LL MOVE TO ITEM 3, CONSIDERATION
5 OF THE INTEGRATED WASTE MANAGEMENT DISASTER PLAN.

6 MS. FRIEDMAN: YES. BEFORE I TURN THIS
7 ITEM OVER TO STAFF, I'D LIKE TO SET SOME CONTEXT
8 FOR THE COMMITTEE. THE INTEGRATED WASTE
9 MANAGEMENT DISASTER PLAN HAS BEEN PREPARED
10 PURSUANT TO A BILL THAT WAS PASSED AND ENACTED IN
11 1992, AND THAT WAS ASSEMBLY BILL 2920.

12 THIS LEGISLATION REQUIRES THE BOARD
13 TO DEVELOP A PLAN THAT PROVIDES FOR THE HANDLING,
14 STORAGE, PROCESSING, TRANSPORTATION, DIVERSION
15 FROM DISPOSAL SITES, OR DISPOSAL WHERE ABSOLUTELY
16 NECESSARY OF SOLID WASTE RESULTING FROM THE STATE
17 OR LOCAL EMERGENCY. ORIGINALLY THE DISASTER PLAN
18 RESPONSE PLAN WAS COMPRISED OF THREE PARTS:
19 INITIAL RESPONSE PROCEDURES, DISASTER PREPARED-
20 NESS, AND EMERGENCY WAIVER OF STANDARDS.

21 THE INITIAL RESPONSE PROCEDURE SET
22 FORTH INTERNAL COMMAND AND CONTROL OPERATIONAL
23 PROCEDURES FOR THE BOARD TO APPLY IMMEDIATELY
24 AFTER THE DECLARATION OF STATE OR LOCAL DISASTER.
25 AND YOU MAY -- IF SOME OF YOU WERE INVOLVED,
WHICH

1 I THINK MANY OF YOU WERE, IN YESTERDAY'S
2 PERMITTING AND ENFORCEMENT COMMITTEE MEETING, MR.
3 LLOYD DILLON PROVIDED AN UPDATE ON WHAT WE WERE
4 DOING IN TERMS OF CURRENT DISASTERS AND HOW OUR
5 INTERNAL COMMAND CONTROL PROCEDURES WERE WORKING.
6 THOSE PROCEDURES WERE APPROVED IN JULY OF 1994 BY
7 THE BOARD.

8 THE SECOND PART WAS THE EMERGENCY
9 WAIVER OF STANDARD REGULATIONS, AND THEY ALLOW
10 LOCAL ENFORCEMENT AGENCIES TO ISSUE EMERGENCY
11 WAIVERS OF CERTAIN STANDARDS OF THE SOLID WASTE
12 FACILITY PERMIT, SUCH AS ORIGIN OF WASTE, MAXIMUM
13 DAILY TONNAGE, HOURS OF FACILITY OPERATION TO --
14 THIS ALLOWS THEM TO WAIVE THEM UPON REQUEST DURING
15 THE PROCLAMATION OF EMERGENCY. AND THESE
16 REGULATIONS REPLACE THE CASE-BY-BASE EMERGENCY
17 REGULATIONS THAT THE BOARD USED TO HAVE TO ADOPT
18 EACH AND EVERY TIME THERE WAS A DISASTER. AND THE
19 BOARD ADOPTED THESE REGULATIONS LAST YEAR, AND
20 THEY WERE -- THEY BECAME EFFECTIVE IN SEPTEMBER.

21 SO ORIGINALLY THIS WHOLE DISASTER
22 PLAN WAS THREE PARTS. THE BOARD PREVIOUSLY ACTED
23 ON TWO PARTS AND THIS IS THE THIRD PART. AND WITH
24 THAT, I'D LIKE TO TURN THE PRESENTATION OVER TO
25 SHARRON LEAON AND LLOYD DILLON OF THE OFFICE OF

1 LOCAL ASSISTANCE.

2 MS. LEAON: GOOD MORNING.

3 CHAIRMAN RELIS: ARE YOU GOING TO GO
4 THROUGH THE PLAN THEN RIGHT NOW?

5 MS. LEAON: I WAS GOING TO GIVE AN
6 OVERVIEW OF THE PLAN, SOME BACKGROUND.

7 CHAIRMAN RELIS: OKAY. I'D LIKE TO JUST
8 SAY SOMETHING BEFORE WE GET TO THAT, PREPARED A
9 FEW REMARKS HERE. I'D LIKE TO READ THIS INTO THE
10 RECORD. AS NORTHERN CALIFORNIA CURRENTLY REELS
11 FROM DAMAGE CAUSED BY HIGH WINDS AND FLOODING,
12 IT'S APPROPRIATE THAT WE BE REVIEWING THIS
13 DISASTER PLAN, ESPECIALLY NOW.

14 THE ONLY UNCERTAINTY ABOUT
DISASTERS

15 IN CALIFORNIA IS WHERE AND WHEN THEY WILL OCCUR.
16 ON THE FEW SHORT YEARS I'VE BEEN ON THE BOARD,
17 WE
18 HAVE SEEN TONS OF WASTE GENERATED, MILLIONS OF
19 TONS LITERALLY, GENERATED BY EARTHQUAKES ALONG
20 THE
21 NORTHERN COAST, THE LOMA PRIETA QUAKE IN THE BAY
22 AREA, THE NORTHRIDGE QUAKE IN SOUTHERN
CALIFORNIA.

21 WE SAW THE OAKLAND AND MALIBU FIRES AND LOS
22 ANGELES RIOT GENERATE MOUNTAINS OF DEBRIS AS

23 HUNDREDS OF HOMES AND BUSINESSES WERE DESTROYED
BY
24 FIRE.
25 WIND DAMAGE AND FLOODING FROM THIS

1 CURRENT ROUND OF STORMS WILL GENERATE ADDITIONAL
2 TONNAGES OF MATERIAL TO FILL LOCAL LANDFILLS.
3 THERE CAN BE NO QUESTION THAT PLANNING IS
4 NECESSARY TO ASSIST LOCAL COMMUNITIES IN MINI-
5 MIZING WASTE IMPACTS ASSOCIATED WITH DISASTERS.
6 AND THE CREATION OF THIS PLAN FILLS A LONG-
7 STANDING VOID.

8 I PERSONALLY WOULD LIKE TO
9 COMPLIMENT STAFF ON THEIR WORK. THE PLAN IS VERY
10 DETAILED AND COMPREHENSIVE. I WAS PARTICULARLY
11 IMPRESSED WITH THE ORGANIZATION OF THE PLAN WITH
12 THE STAND-ALONE CHAPTERS FOR INDIVIDUAL FUNCTIONS
13 AND DETAILED CHECKLISTS FOR PARTICIPANTS. THIS
14 ORGANIZATION DOES MUCH TO CLEARLY DEFINE THE
15 DUTIES AND RESPONSIBILITIES OF LOCAL OFFICIALS
16 AND, IF FOLLOWED, GIVES A FIRM FOUNDATION FOR
17 LOCAL PREPARATION.

18 THE NEXT STEPS IN THE PREPARATION
19 FOR DISASTERS ARE CRITICAL. LOCAL UNDERSTANDING
20 AND ACCEPTANCE OF THE NEED TO ADEQUATELY PREPARE
21 IS ONE KEY TO ACTUALLY BEING PREPARED. ANOTHER IS
22 COORDINATING OUR ACTIONS WITH OTHER AFFECTED
23 ORGANIZATIONS SO OVERALL EFFORTS ARE DIRECTED
24 TIMELY.

25 IT'S NOT SUFFICIENT THAT WE SEND

1 THIS PLAN AFTER OUR DISCUSSION TO LOCAL JURIS-
2 DICTIONS SO IT CAN BE PLACED ON A DUSTY SHELF IN
3 SOME OBSCURE OFFICE. WE HAVE ALLOCATED CONTRACT
4 MONEY FOR WORKSHOPS AROUND THE STATE TO EDUCATE
5 LOCAL OFFICIALS ON HOW BEST TO DEVELOP THEIR

SITE

6 SPECIFIC LOCAL PLANS. FEEDBACK THAT I'VE
RECEIVED

7 FROM SOME RECYCLING COORDINATORS HAS BEEN VERY
8 POSITIVE, AND THERE APPEARS TO BE AN

APPRECIATION

9 FOR THE NEED FOR LOCAL PREPAREDNESS.

10 WORKING IN PARTNERSHIP WITH OUR
11 LOCAL COUNTERPARTS WE CAN BUILD ON THIS LOCAL
12 APPRECIATION OF NEED AND DEVELOP A TRULY

EFFECTIVE

13 PROGRAM.

14 IN ADDITION TO WORKING WITH LOCAL
15 GOVERNMENTS, WE MUST COORDINATE THIS WASTE
16 MANAGEMENT PLANNING WITH GENERAL STATEWIDE AND
17 REGIONAL PLANNING, THE GOVERNOR'S OFFICE OF
18 EMERGENCY SERVICES, OES, AND THE FEDERAL

EMERGENCY

19 MANAGEMENT AGENCY, FEMA. IT'S MY UNDERSTANDING
20 THAT THERE MAY BE AN OPPORTUNITY TO WORK WITH
21 SOME -- WITH FEMA ON SOME TYPES OF PILOT

PROJECTS

22 IN THIS AREA.

23 AND I'LL WITHHOLD FURTHER

COMMENTS

24 TILL LATER, BUT I THINK, TO SUFFICE TO SAY,
25 DISASTER PREPAREDNESS IN CALIFORNIA, IT'S A WAY
OF

1 LIFE HERE. AND IF WE HAVE THESE PLANS IN ORDER
2 AND PEOPLE KNOW HOW TO USE THEM, I THINK THIS,
3 BOTH IN TERMS OF OUR ARENA, WHICH IS SOLID WASTE,
4 BUT IN ALL ASPECTS OF DISASTER PREPAREDNESS, THE
5 ABILITY TO ACT AND BE FAMILIAR, I THINK, EASES THE
6 TRAUMA OF DISASTER IN AND OF ITSELF.

7 SO I THINK THIS IS A VERY KEY PIECE,
8 A VERY IMPORTANT WORK THAT HAS BEEN DONE BY OUR
9 STAFF. AND I THINK IT SHOULD BECOME DEFINITELY
10 ATTACHED TO THE OVERALL STATE PREPAREDNESS EFFORT
11 TO THE MAXIMUM POSSIBLE EXTENT. SO WITH THAT, I'D
12 LIKE TO INVITE YOU TO EXPLAIN THE DETAILS.

13 MEMBER PENNINGTON: LET ME JUST COMMENT.
14 WHAT YOU SAY IS ABSOLUTELY RIGHT. AND DURING THE
15 LOMA PRIETA EARTHQUAKE, I WORKED FOR THE DEPART-
16 MENT OF HOUSING AND WAS VERY INVOLVED IN THE
17 RECOVERY EFFORT. AND IT WAS OBVIOUS THAT THOSE
18 COMMUNITIES THAT HAD A PLAN AND THAT THEY HAD
19 PLANS LIKE THIS THAT THEY COULD TURN TO WERE THE
20 COMMUNITIES THAT SURVIVED THE BEST AND WERE BACK
21 TO NORMAL LIFE THE QUICKEST. AND I AGREE THAT
22 THIS IS A MARVELOUS PIECE OF WORK AND SOMETHING
23 THAT THE STAFF SHOULD BE PROUD OF. NOW WE'LL
LET
24 YOU GET TO IT.

25

MS. LEAON: GOOD MORNING. MY NAME IS

23

1 SHARRON LEAON. I WORK IN THE OFFICE OF LOCAL
2 ASSISTANCE IN THE DIVERSION PLANNING AND LOCAL
3 ASSISTANCE DIVISION. I'M PRESENTING FOR YOUR
4 CONSIDERATION TODAY THE INTEGRATED WASTE
5 MANAGEMENT DISASTER PLAN WHICH INCORPORATES
6 GUIDANCE DOCUMENTS ON DISASTER DEBRIS MANAGEMENT
7 FOR LOCAL GOVERNMENT.

8 AND I'D LIKE TO LET YOU KNOW THAT IN
9 THE AUDIENCE THIS MORNING IS MR. JERRY SCHIMKE,
10 THE CHIEF OF THE PLANNING SECTION OF THE OFFICE OF
11 EMERGENCY SERVICES. AND HE WAS KIND ENOUGH TO
12 COME TO THE MEETING IN BETWEEN HIS 12-HOUR STINTS
13 AT THE EMERGENCY OPERATIONS CENTER. SO HE WILL BE
14 PREPARED TO SPEAK TO ANY QUESTIONS ABOUT COORDINA-
15 TION BETWEEN OUR TWO AGENCIES.

16 CHAIRMAN RELIS: COULD HE IDENTIFY
17 HIMSELF?

18 MS. LEAON: MR. SCHIMKE.

19 THE PLAN ITSELF DRAWS INFORMATION
20 PRIMARILY FROM THREE AREAS. FIRST AND FOREMOST IS
21 FROM LOCAL GOVERNMENT REPRESENTATIVES AND THEIR
22 EXPERIENCE IN DEALING WITH DISASTERS.

23 WE HAD QUITE A FEW INTERVIEWS WITH
24 FOLKS WHO HAD ESTABLISHED DIVERSION PROGRAMS. AND
25 BASED ON THAT, THAT BECAME THE FOUNDATION OF THE

1 PROGRAMS THAT WE PRESENTED IN THE PLAN.

2 SECONDLY, MANY OF THE DOCUMENTS THAT
3 THOSE JURISDICTIONS DEVELOPED AFTER DISASTERS WERE
4 USED AND INCORPORATED INTO OUR PLANNING, GIVING
5 THE BEST FIRSTHAND GUIDANCE ON HOW TO RESPOND
6 AFTER A DISASTER.

7 AND LASTLY, OUR OWN BOARD STAFF
8 DEVELOPED MANY PUBLICATIONS ON CONSTRUCTION AND
9 DEMOLITION MATERIALS PRIMARILY THROUGH THE C&D
10 RECYCLING PROGRAM IN THE WASTE PREVENTION AND
11 MARKET DEVELOPMENT DIVISION. WE PREPARED THE PLAN
12 TO BE CONSISTENT WITH OES AND FEMA GUIDELINES.
13 THE PLAN WAS DEVELOPED TO BE CONSISTENT WITH THE
14 DEBRIS MANAGEMENT APPROACH THAT FEMA HAS PUT FORTH
15 IN ITS DEBRIS MANAGEMENT COURSE. AND WE'VE
16 RECENTLY IMPLEMENTED REGULATIONS ON THE STANDARD-
17 IZED EMERGENCY MANAGEMENT SYSTEM AS ADMINISTERED
18 BY OES.

19 AS I MENTIONED EARLIER, THE PLAN
20 REALLY IS A RESULT OF COOPERATIVE EFFORTS
WITH

21 LOCAL GOVERNMENT, STAFF FROM THE OFFICE OF
22 EMERGENCY SERVICE, AND FROM THE
MULTIDISCIPLINARY

23 TEAM THAT WORKED ON THE PLAN WITHIN THE
BOARD.

24 AND I FEEL IT'S IMPORTANT TO
25 ACKNOWLEDGE THOSE WHO REALLY GAVE VERY FREELY
OF

1 THEIR TIME AND THEIR GUIDANCE AND ADVICE; AND
2 WITHOUT THEIR COMMITMENT TO THIS PROJECT, WE
3 REALLY WOULDN'T BE BEFORE YOU TODAY. I'D LIKE TO
4 GIVE SPECIAL RECOGNITION REALLY TO THE STAFF IN
5 THE CITIES OF LOS ANGELES, SANTA CLARITA AND
6 OAKLAND, SAN FRANCISCO. THE TIME THAT THEY SPENT
7 ON THIS THEY SAID WAS WELL WORTH IT IF IT COULD
8 HELP ANOTHER JURISDICTION RESOLVE SOME OF THE
9 PROBLEMS THAT THEY FACED AFTER THEIR DISASTERS.

10 OES OFFICIALS AND STAFF PROVIDED
11 GUIDANCE AND DIRECTION IN PREPARING THE DISASTER
12 ASSISTANCE SECTIONS AND THE RESPONSE TO RECOVERY
13 ACTIVITIES.

14 AND LASTLY, THE BOARD'S DISASTER
15 TEAM CONDUCTED RESEARCH IN DEBRIS MANAGEMENT,
16 PREPARED TECHNICAL PAPERS, DEVELOPED CASE STUDIES
17 DOCUMENTING DIVERSION PROGRAMS ESTABLISHED AFTER
18 DISASTERS.

19 THE REST OF THE MATERIAL THAT I'LL
20 COVER I'LL BRIEFLY GO OVER THE PLAN'S SCOPE, THE
21 ORGANIZATION, THE CONTENT, AND THE REVIEW, AND
22 THEN GIVE YOU A NUMBER OF NEXT STEPS THAT WE ARE
23 PRESENTING.

24 THE PLAN WAS WRITTEN REALLY TO
25 PROVIDE GUIDANCE AND ASSISTANCE TO DISASTER

1 PREPAREDNESS EFFORTS OF LOCAL GOVERNMENT. ITS
2 PURPOSE TO WAS ENCOURAGE LOCAL GOVERNMENTS TO
3 PREPARE THEIR OWN LOCAL DISASTER DEBRIS MANAGEMENT
4 PLANS AND ADDRESS THE ISSUE OF DIVERSION PROGRAMS.
5 AND WE TRIED TO ADDRESS THE MAJOR AREAS OF CONCERN
6 FOR LOCAL GOVERNMENT BEFORE AND AFTER A DISASTER
7 AND TO PRESENT SOME SOLUTIONS THAT OTHER JURIS-
8 DICTIONS HAVE FOUND.

9 WE ORGANIZED IT AS A HANDS-ON
10 GUIDANCE DOCUMENT. SOME OF THE FEATURES OF THE
11 PLAN INCLUDE CHECKLIST FOR QUICK REFERENCES, WHO
12 DOES WHAT WHEN. THEY ARE STAND-ALONE CHAPTERS
13 THAT CAN BE READ INDEPENDENTLY OF THE OTHERS, AND
14 YOU READ THEM AS YOU NEED THEM. WE'VE PUT
ATTACH-

15 MENTS TO EACH CHAPTER SO THAT THE INFORMATION FOR
16 EACH PARTICULAR PROGRAM OR TOPIC IS CONTAINED
17 WITHIN THAT CHAPTER.

18 WE WILL BE PROVIDING ANNUAL UPDATES
19 OF THE PLAN THAT WILL AUTOMATICALLY BE
DISTRIBUTED

20 TO HOLDERS OF THE PLAN. AND AS NEW INFORMATION
IS
21 DEVELOPED AT THE BOARD, WE WILL INCORPORATE THAT.

22 AND LASTLY, A LIST OF REFERENCE
23 DOCUMENTS AND REPORTS THAT WE RELIED ON TO

PREPARE

24 THE PLAN AND WHERE LOCAL GOVERNMENTS CAN OBTAIN
25 COPIES.

1 I'D LIKE TO GIVE YOU BRIEFLY THE
2 HIGHLIGHTS OF THE CONTENT OF THE PLAN. PROBABLY
3 THE FIRST STEP IS GETTING GOVERNMENT COORDINATION
4 WITHIN YOUR AGENCY. WE'VE DETERMINED THAT A MAJOR
5 OBSTACLE TO GETTING ANY KIND OF A DEBRIS PROGRAM
6 GOING IS KNOWING WHO TO CONTACT FOR ASSISTANCE,
7 HOW TO ASK FOR THAT ASSISTANCE, AND HOW TO
8 ESTABLISH A DEBRIS TEAM WITHIN YOUR ORGANIZATION
9 THAT'S DEVOTED TO MANAGING DEBRIS REMOVAL AND
10 RECYCLING.

11 THIS CHAPTER EMPHASIZES THE NEED TO
12 IDENTIFY HOW SOLID WASTE FUNCTIONS FIT INTO THE
13 BIG PICTURE OF EMERGENCY RESPONSE. UNDERSTAND THE
14 ROLES AND RESPONSIBILITIES OF THOSE OTHER
15 GOVERNMENTAL AGENCIES THAT YOU WILL BE DEALING
16 WITH IN RESPECT TO DISASTER DEBRIS MANAGEMENT.
17 AND LASTLY, ESTABLISHING AN EFFECTIVE COORDINATION
18 WITH YOUR OWN AGENCY BY IDENTIFYING ALL THOSE THAT
19 MAY HAVE A PART IN THE RECOVERY PROCESS WHETHER
20 THEY'RE IN YOUR SOLID WASTE DEPARTMENT, IN YOUR
21 BUILDING AND SAFETY DEPARTMENT, YOUR FINANCE OR
22 ACCOUNTING. THERE ARE MANY PEOPLE WHO ARE
23 INVOLVED.

24 THE NEXT STEP REALLY, IF YOU DO THIS
25 BEFOREHAND, CAN BE AN INVALUABLE STEP, IS

1 CONDUCTING A PREDISASTER ASSESSMENT. IT'S REALLY
2 AN INVENTORY OF YOUR RESOURCES IN DETERMINING HOW
3 PREPARED YOU ARE TO RESPOND TO A DISASTER IN TERMS
4 OF EFFECTIVELY HANDLING DEBRIS THAT'S GENERATED.
5 GIVEN THAT A JURISDICTION WILL PROBABLY NOT HAVE
6 THE TIME TO CONDUCT A THOROUGH ASSESSMENT DURING
7 THE RECOVERY PHASE, THIS IS BEST DONE BEFOREHAND.

8 IT'S IMPORTANT TO DETERMINE THE
9 QUANTITY AND TYPES OF DEBRIS THAT YOU PROBABLY
10 WILL BE HANDLING IN A PARTICULAR DISASTER BECAUSE
11 THIS IN PART WILL DETERMINE THE KINDS OF DIVERSION
12 PROGRAMS THAT YOU COULD BE ESTABLISHING. THE
13 ASSESSMENT SHOULD GIVE AN INDICATION OF THE NEED
14 FOR DIVERSION AND DISPOSAL FACILITIES, THE
15 AVAILABILITY OF HAULERS AND PROCESSORS TO HANDLE
16 THE COLLECTED MATERIALS, MARKETS FOR THOSE
17 MATERIALS, STAFFING AND EQUIPMENT, TEMPORARY
18 STORAGE SITES, ALTERNATE TRANSPORTATION CORRIDORS,
19 CONTRACT NEEDS, AND YOUR FUNDING OPTIONS.

20 ANOTHER IMPORTANT PART THAT LOCAL
21 JURISDICTIONS HAVE REQUESTED ASSISTANCE IN IS THE
22 FEMA/OES REIMBURSEMENT PROCESS. IT'S IMPORTANT
23 REALLY FOR A JURISDICTION TO UNDERSTAND THE RULES
24 FOR THAT REIMBURSEMENT AND TO FOLLOW THE DOCUMEN-
25 TATION PROCEDURES TO OBTAIN ADEQUATE
REIMBURSEMENT

1 FOR THEIR DISASTER-RELATED WORK. IT'S EQUALLY
2 CRITICAL TO PREPARE THIS DOCUMENTATION IN ORDER
TO
3 REPAY THE FUNDS AFTER FEMA HAS CONDUCTED A
PROGRAM
4 AUDIT, WHICH COULD BE TWO OR THREE YEARS AFTER
THE
5 DISASTER.

6 SECONDLY, A JURISDICTION MAY EVEN
7 HESITATE TO START THE DIVERSION PROGRAM OR
8 RECYCLING PROGRAM WITHOUT SOME ASSURANCE THAT
THEY
9 WILL BE REIMBURSED FOR THOSE PROGRAMS. AS SUCH,
10 THE PLAN OFFERS SOME BASIC GUIDELINES FOR
11 REIMBURSEMENT FOR DIVERSION PROGRAMS.

12 A PUBLIC INFORMATION PROGRAM IS
KEY
13 TO THE SUCCESS OF ANY DIVERSION PROGRAM. NOT
14 INFORMING YOUR RESIDENTS, THE BUSINESSES, AND
THE
15 CONTRACTORS CAN ADVERSELY AFFECT THE SUCCESS OF
16 ANY KIND OF DIVERSION PROGRAM. WE PROVIDED
SAMPLE
17 MATERIALS THAT HAVE BEEN USED IN OTHER
18 JURISDICTIONS AND SOME STRATEGIES THAT THEY

FOUND

19 EFFECTIVE.

20 DEBRIS MANAGEMENT PROGRAMS IS

21 PROBABLY THE HEART OF THE DOCUMENT. THE

DECISION

22 WHETHER TO EVEN ESTABLISH SUCH A PROGRAM IS MADE

23 AT THE OUTSET OF THE DISASTER RESPONSE AND IN

THE

24 WAKE OF EXTREME PRESSURE TO FIRST RESTORE PUBLIC

25 HEALTH AND SAFETY. IN THAT LIGHT, DIVERSIONS

MAY

1 NOT SEEM A PRIORITY IN COMPARISON TO THE INITIAL
2 LIFESAVING OPERATIONS THAT A JURISDICTION MUST
3 TAKE; HOWEVER, A NUMBER OF CITIES HAVE DEMON-
4 STRATED THAT WITH SOME PLANNING AND FORETHOUGHT,
5 THESE PROGRAMS CAN BE IMPLEMENTED AND SIGNIFICANT
6 SAVINGS CAN BE REALIZED IN LABOR COST,
7 TRANSPORTATION COST, DISPOSAL COST, AND EVEN
8 CONSERVATION OF LANDFILL CAPACITY.

9 SO IN THIS PARTICULAR SECTION WE
10 PROVIDED HOW-TO INFORMATION TO ESTABLISH A DEBRIS
11 PROGRAM, PARTICULARLY CURBSIDE PICKUP, BUILDING
12 DEMOLITION, OR A HOUSEHOLD HAZARDOUS WASTE
13 COLLECTION PROGRAM.

14 NEXT SECTION IS CONTRACTS. AND
15 JURISDICTIONS AFFECTED BY THE DISASTERS HAVE TOLD
16 US THAT ONE OF THE MOST CRUCIAL ITEMS FOR SUCCESS
17 OF A DISASTER RECYCLING PROGRAM IS NEGOTIATING
18 FACILITY CONTRACTS BEFORE THE DISASTER OCCURS. IN
19 A CRISIS SITUATION, STAFF ARE OVERWORKED AND
20 REALLY DON'T HAVE THE TIME TO DEVELOP NEW
21 INFORMATION SUCH AS A RECYCLING COMPONENT TO A
22 CONTRACT. SO PREPARING SKELETON CONTRACTS IN
23 ADVANCE THAT CAN BE MODIFIED QUICKLY WILL SAVE
24 VALUABLE TIME DURING THE RECOVERY PHASE. THE
25 QUICKER THE CONTRACTORS CAN BEGIN WORK, THE
FASTER

1 THE RECOVERY. THE PLAN PROVIDES SOME OPTIONS IN
2 WRITING CONTRACTS FOR DISASTER-RELATED WORK AND
3 OFFER SOME CONTRACT LANGUAGE ON WHAT TO INCLUDE TO
4 ENSURE DIVERSION.

5 AS FAR AS TEMPORARY STORAGE AREAS,
6 LOCAL GOVERNMENTS HAVE IDENTIFIED THESE AS A
7 PRIMARY OBSTACLE IN A ESTABLISHING DEBRIS
8 MANAGEMENT PROGRAM. WITHOUT THE ABILITY TO
9 TEMPORARILY STORE THE DEBRIS UNTIL SUCH TIME AS
10 THE JURISDICTION CAN TURN ITS ATTENTION TO
11 PROCESSING AND MARKETING MATERIAL, THE DEBRIS IS
12 PROBABLY DESTINED FOR THE LANDFILL. SECURING
13 THESE SITES IS BEST DONE BEFORE DISASTER SO THAT
14 ARRANGEMENTS FOR THE LAND TO LEASE AND PERMITS CAN
15 BE DONE VERY QUICKLY.

16 AND THOSE ARE THE MAJOR PARTS OF THE
17 PLAN THAT WE HAVE COVERED. JUST TO LET YOU KNOW
18 THAT WE HAVE COORDINATED THE PLAN WITH OTHER
19 PROGRAMS WITHIN THE BOARD, PRIMARILY WITH THE
20 CONSTRUCTION AND DEMOLITION RECYCLING PROGRAM, AND
21 MANY OF THE PUBLICATIONS THAT THEY HAVE PRODUCED
22 ARE INCORPORATED IN THE PLAN AND ARE USED AS
23 REFERENCE MATERIALS. WE ARE NOW WORKING WITH THE
24 PERMITTING AND ENFORCEMENT DIVISION TO PROVIDE A
25 TIER FOR THE ESTABLISHMENT OF A TRANSFER --

1 TEMPORARY STATION IN THE EVENT OF A STATE OR LOCAL
2 EMERGENCY IN THE TIERED PERMITTING PROCESS.

3 FOR PLAN REVIEW WE DISTRIBUTED THE
4 FULL DOCUMENT IN MARCH AND OCTOBER 1996 FOR REVIEW
5 AND COMMENT, AND WE SUBSEQUENTLY REVISED THE PLAN
6 TO INCORPORATE ALL SUGGESTED CHANGES. REVIEWERS
7 INCLUDED LOCAL GOVERNMENT, EMERGENCY SERVICES
8 COORDINATORS, SOLID WASTE COORDINATORS, LOCAL
9 ENFORCEMENT AGENCIES, AND OTHER SELECTED
10 GOVERNMENT REPRESENTATIVES, AND THE PUBLIC. IN
11 ADDITION, THE PLAN WAS REVIEWED EXTENSIVELY BY THE
12 PLANNING AND TECHNOLOGICAL ASSISTANCE DIVISION AND
13 THE DISASTER ASSISTANCE BRANCH IN OES. FURTHER,
14 OES PROVIDED COMMENTS AS THE STATE'S LIAISON TO
15 FEMA. OVERALL RESPONSE HAS BEEN VERY POSITIVE.

16 AFTER BOARD APPROVAL OF THE PLAN,
17 HOPEFULLY, STAFF HAS IDENTIFIED FOUR ACTIONS THAT
18 CAN BE TAKEN TO SUPPORT THE PLANNING EFFORTS BEGUN
19 ON DIASTER DEBRIS MANAGEMENT ISSUES AND TO
20 CONTINUE THE DIALOGUE BEGUN WITH OES AND FEMA
21 REGARDING DEBRIS MANAGEMENT PLANNING, REIMBURSE-
22 MENT FOR DIVERSION PROGRAMS, AND IMPLEMENTATION OF
23 LOCAL DEBRIS MANAGEMENT PLANS. STEPS 1 AND 2 YOU
24 WILL HAVE READ IN THE AGENDA ITEMS. STEPS 3 AND 4
25 ARE NEW AND ARE THE RESULT OF RECENT CONVERSATIONS

1 WITH FEMA AND OES.

2 THE FIRST STEP WOULD BE, AFTER BOARD
3 APPROVAL, WOULD BE TO DISTRIBUTE THE PLAN TO LOCAL
4 GOVERNMENTS VIA COMPUTER DISK IN VARIOUS FORMATS.
5 THE ATTACHMENTS WILL EITHER BE A HARD COPY OR
6 REFERENCE LIST NOTING WHERE THE READER CAN OBTAIN
7 A COPY. THE EXECUTIVE SUMMARY WILL BE ON THE
8 OFFICE OF LOCAL ASSISTANCE HOME PAGE THAT'S ON THE
9 INTERNET. AND WE WILL PLAN TO FOLLOW UP WITH
10 WORKSHOPS COORDINATED WITH OES AND FEMA IN THE
11 SPRING OF 1997, USING THE CONTRACT DOLLARS THAT
12 WERE ALLOCATED THIS FISCAL YEAR.

13 FOR THOSE INTERESTED, A COPY OF THIS
14 EXECUTIVE SUMMARY IS AVAILABLE ON THE BACK TABLE.
15 AS I MENTIONED, THE BOARD HAD ALLOCATED CONTRACT
16 FUNDING FOR WORKSHOPS. WE RECEIVED APPROXIMATELY
17 \$24,000 TO PRESENT THE PLAN TO LOCAL GOVERNMENTS.
18 WE HAD BEEN SCHEDULED TO MEET WITH STAFF FROM OES'
19 CALIFORNIA SPECIALIZED TRAINING INSTITUTE YESTER-
20 DAY TO PREPARE A SCOPE OF WORK, A LIST OF
21 SPEAKERS, LOCATIONS, AND A SCHEDULE; HOWEVER,
22 THOSE STAFF HAVE BEEN ACTIVATED TO WORK DURING THE
23 FLOOD DISASTER AND WILL BE UNAVAILABLE FOR A
24 LITTLE WHILE. WE WILL FOLLOW UP WITH OES TO
25 PREPARE THE SCOPE FOR WORK FOR BOARD CONSIDERATION

1 AS SOON AS WE CAN.

2 WORKSHOP LEADERS WILL INCLUDE STAFF
3 FROM THE BOARD, OES, FEMA, LOCAL GOVERNMENT
4 REPRESENTATIVES, AND CONTRACTORS WITH EXPERIENCE
5 IN RESPONDING TO A DISASTER. TOPICS TO BE COVERED
6 INCLUDE DEBRIS MANAGEMENT ISSUES AND SOLUTIONS,
7 NETWORKING WITH LOCAL, STATE, AND FEDERAL
8 OFFICIALS INVOLVED IN DISASTER RECOVERY AND DEBRIS
9 MANAGEMENT AND PREPARING A DISASTER DEBRIS
10 MANAGEMENT PLAN.

11 THIRD POINT, AND SOMETHING THAT IS
12 NEW, IS COORDINATION WITH THE FEDERAL DEBRIS
13 MANAGEMENT MATERIALS. WE'VE SCHEDULED A MEETING
14 WITH THE REPRESENTATIVE OF FEMA MANAGEMENT --
15 EXCUSE ME -- EMERGENCY MANAGEMENT INSTITUTE, WHICH
16 PREPARED THE FEDERAL DEBRIS MANAGEMENT COURSE.
17 FEMA IS ENCOURAGING ALL STATES TO DEVELOP SUCH A
18 DEBRIS MANAGEMENT PLAN.

19 BOARD STAFF WILL BE EXPLORING THE
20 POSSIBILITY OF COORDINATING BOARD WORKSHOPS WITH
21 FEMA'S TRAINING COURSE AND PROVIDING INPUT TO THE
22 FEMA MATERIAL, BRINGING TO BEAR CALIFORNIA'S
23 EXPERIENCE WITH DISASTERS AND DEBRIS MANAGEMENT IN
24 THE PAST FIVE YEARS.

25 AND LASTLY, COORDINATION WITH OES.

1 IN WRITING THIS PLAN, STAFF FROM THE BOARD AND OES
2 HAVE IDENTIFIED A NUMBER OF MUTUALLY RELEVANT
3 ISSUES ON DEBRIS MANAGEMENT. TO CONTINUE THE WORK
4 THAT'S BEGUN ON THESE ISSUES, WE PRESENT THE
5 FOLLOWING: IN LIGHT OF THE OES REVISING THE STATE
6 EMERGENCY PLAN IN WITH THE INTEGRATED WASTE
7 MANAGEMENT DISASTER PLAN FOR THE COMMITTEE AND THE
8 BOARD SUGGESTS THAT WE REVISE THE EXISTING
9 ADMINISTRATIVE ORDER THAT WAS SIGNED BY THE
10 EXECUTIVE DIRECTOR OF THE BOARD AND THE DIRECTOR
11 OF OES IN 1994 TO MORE ACCURATELY REFLECT THE
12 ROLES AND RESPONSIBILITIES OF EACH AGENCY RELATIVE
13 TO DEBRIS MANAGEMENT ISSUES. SECONDLY, TO WORK
14 WITH OES TO REVISE THE STATE EMERGENCY PLAN TO
15 INCORPORATE A GUIDING PRINCIPLE OR A POLICY TO
16 ENCOURAGE DISASTER DEBRIS MANAGEMENT PLANNING;
17 AND, LASTLY, TO COORDINATE WITH OES ON
DEVELOPMENT
18 OF TRAINING FOR DEBRIS MANAGEMENT PLANS FOR
LOCAL
19 GOVERNMENT.

20 IN CONCLUSION, STAFF RECOMMENDS
THAT
21 THE POLICY, RESEARCH, AND TECHNICAL ASSISTANCE
22 COMMITTEE APPROVE THE INTEGRATED WASTE
MANAGEMENT

23 DISASTER PLAN, FORWARD THAT TO THE BOARD, AND
24 DIRECT STAFF TO PROCEED WITH THE FOUR STEPS
JUST
25 MENTIONED EARLIER. AND THAT CONCLUDES MY

1 PRESENTATION.

2 CHAIRMAN RELIS: THANK YOU. OKAY. WE
3 HAVE ONE PARTY WHO WISHES TO SPEAK. I'M SORRY.
4 THAT'S TO THE NEXT ITEM. DISCUSSION?

5 MEMBER PENNINGTON: I JUST HAVE ONE MINOR
6 QUESTION. AND THAT IS ARE WE GOING TO MAKE HARD
7 COPIES AVAILABLE TO THOSE PEOPLE -- THOSE
8 JURISDICTIONS THAT DON'T HAVE COMPUTER?

9 MS. LEAON: YES. IT'S A VERY LARGE
10 DOCUMENT, ABOUT 250 PAGES, BUT FOR THOSE WHO DON'T
11 HAVE ACCESS, YES.

12 MEMBER PENNINGTON: I THOUGHT THAT'S WHAT
13 YOU HAD SAID.

14 CHAIRMAN RELIS: WITH RESPECT TO
15 DIFFERENT ELEMENTS, LIKE THE CONTRACT LANGUAGE AND
16 THE SETTING ASIDE OF SITES FOR DEBRIS, ARE THESE
17 ALL EMBODIED IN VARIOUS -- LIKE YOU SAID, YOU HAD
18 A CLOSE WORKING RELATIONSHIP WITH THE CITY OF L.A.
19 AND SANTA CLARITA, OAKLAND, I THINK ONE OTHER --

20 MS. LEAON: SAN FRANCISCO.

21 CHAIRMAN RELIS: -- SAN FRANCISCO. HAVE
22 THEY EMBODIED SUCH PROCEDURES IN THEIR PLANS? DO
23 THEY HAVE SITES SET ASIDE, DESIGNATED? DO THEY
24 HAVE CONTRACT LANGUAGE WITH THEIR HAULERS OR WITH
25 WHOMEVER?

1 MS. LEAON: TO MY KNOWLEDGE, CITY OF SAN
2 FRANCISCO MAY BE THE ONLY ONE THAT'S ACTUALLY
3 DEVELOPING A DEBRIS MANAGEMENT PLAN. THEY HAVE
4 HIRED A CONTRACTOR WHO IS WORKING EXACTLY ON THOSE
5 ISSUES. I HAVEN'T SEEN THE DOCUMENT BECAUSE I
6 DON'T THINK IT'S COMPLETED.

7 CHAIRMAN RELIS: IS THERE ANY ASSIS-
8 TANCE -- I'M JUST THINKING OF THIS TIE WITH FEMA
9 OR -- AND MAYBE THE REPRESENTATIVE FROM THE STATE
10 HERE WILL BE ABLE TO SAY, BUT I KNOW WE'RE SHORT
11 OF RESOURCES AND WE'RE ALWAYS -- WE'RE GOING TO
12 NEED TO AUGMENT WHATEVER WE CAN. IF WE WERE TO
13 TAKE THIS FURTHER, WOULD THERE BE -- AS YOU
14 SUGGESTED, THERE'S A POSSIBILITY OF COMBINING
15 EFFORTS AND WORKSHOP FORMAT, BUT I'M JUST
16 WONDERING IS THERE ANY CONTRACT ASSISTANCE OR
17 FINANCIAL ASSISTANCE THAT THEY PROVIDE FOR STATE
18 PLANNING EFFORTS?

19 MS. LEAON: I'D HAVE TO DEFER TO THE
20 REPRESENTATIVE OF OES.

21 CHAIRMAN RELIS: MAYBE WE SHOULD HAVE
22 THE
23 STATE REPRESENTATIVE FROM OES COME FORWARD.

24 MR. SCHIMKE: GOOD MORNING. AND I
WOULD
SAY --

25
INTRODUCE

CHAIRMAN RELIS: COULD YOU JUST

1 YOURSELF FOR THE RECORD.

2 MR. SCHIMKE: MY NAME IS JERRY SCHIMKE.

3 I'M CHIEF OF THE PLANNING SECTION IN THE
4 GOVERNOR'S OFFICE OF EMERGENCY SERVICES.

5 WITH REGARD TO A CONTRACT FOR
6 RESEARCH OR FOR PLANNING LIKE THAT, I THINK -- I'M
7 NOT AWARE OF ANY FUNDS THAT ARE SPECIFICALLY
8 ALLOCATED AT THIS TIME. GENERALLY FUNDING COMES
9 TO REIMBURSE FOR RECOVERY EFFORTS.

10 CHAIRMAN RELIS: OKAY. WELL, THAT'S
11 SHORT AND SWEET.

12 MR. SCHIMKE: I'M READY TO ANSWER ANY
13 QUESTIONS.

14 MEMBER PENNINGTON: FEMA IS GOING TO
15 PARTICIPATE IN THESE WORKSHOPS, AREN'T THEY?

16 MR. SCHIMKE: I BEG YOUR PARDON, SIR?

17 MEMBER PENNINGTON: FEMA IS GOING TO
18 PARTICIPATE IN OUR WORKSHOPS OR JOINT WORKSHOPS?

19 MR. SCHIMKE: THERE'S A POSSIBILITY OF
20 THAT. OF COURSE, I THINK I SHOULD MAKE A COMMENT
21 ABOUT THE PLANNING EFFORT THAT'S GONE ON, THAT IT
22 IS A VERY POSITIVE EFFORT, I THINK, AND PARTICU-
23 LARLY IT FOLLOWS THE LINES THAT WE'RE ADVANCING IN
24 THE STANDARDIZED EMERGENCY MANAGEMENT SYSTEM,
25 WHICH RECOGNIZES THAT THERE ARE A LOT OF JURIS-

1 DICTIONS INVOLVED AT EVERY LEVEL, AT THE LOCAL
2 LEVEL AS WELL AS THE STATE LEVEL AND BETWEEN THOSE
3 LEVELS AND THE FEDERAL GOVERNMENT. THERE ARE MANY
4 DIFFERENT INTERESTS AND STAKEHOLDERS THAT NEED TO
5 BE INVOLVED, AND THAT'S REFLECTED IN THIS PLANNING
6 EFFORT THAT IS THERE.

7 ALSO MENTION THAT WE'RE REVISING THE
8 STATE PLAN, AND THAT IS CONSISTENT WITH WHAT HAS
9 BEEN DEVELOPED HERE. AND SO WE BASICALLY SUPPORT
10 THE EFFORT THAT HAS GONE FORWARD HERE.

11 MEMBER PENNINGTON: WOULD THIS BE
12 INCLUDED IN THE STATE PLAN WHEN YOU REVISE THE
13 STATE PLAN?

14 MR. SCHIMKE: IT'S CERTAINLY A REFERENCE
15 DOCUMENT.

16 MEMBER PENNINGTON: OKAY. GOOD.

17 CHAIRMAN RELIS: THANK YOU VERY MUCH.

18 MEMBER PENNINGTON: THANK YOU. MR.
19 CHAIRMAN, I'LL BE HAPPY TO MOVE.

20 CHAIRMAN RELIS: THERE'S A RESOLUTION
21 97-11.

22 MEMBER PENNINGTON: 97-11. MR. CHAIRMAN,
23 I'LL MOVE APPROVAL OF STAFF'S RECOMMENDATION AND
24 THE RESOLUTION 97-11.

25 MEMBER GOTCH: AND I'LL SECOND.

1 CHAIRMAN RELIS: OKAY. THE RESOLUTION
2 HAS BEEN MOVED AND SECONDED. WE'LL CALL THE ROLL.

3 THE SECRETARY: MEMBER GOTCH.

4 MEMBER GOTCH: AYE.

5 THE SECRETARY: MEMBER PENNINGTON.

6 MEMBER PENNINGTON: AYE.

7 THE SECRETARY: CHAIRMAN RELIS.

8 CHAIRMAN RELIS: AYE.

9 NOW, BEFORE WE LEAVE THIS, AS I
10 HEARD STAFF, REGARDING THIS REVISION OF THE
11 EXISTING DOCUMENT BETWEEN THE BOARD AND OES, AN
12 UPDATE, ARE YOU MAKING A REQUEST THAT WE FORMALLY
13 UPDATE THAT THROUGH SOME FORM OF A LETTER OR WHAT
14 DO YOU HAVE IN MIND?

15 MS. LEAON: THE ADMINISTRATIVE ORDER,
16 FROM OES STAFF HAS TOLD ME, IS TIME TO BE UPDATED.
17 IT'S A WORKING AGREEMENT BETWEEN OUR TWO AGENCIES.
18 AND SO THIS WAS AN APPROPRIATE TIME TO PROPOSE
19 THAT, AND WE WOULD PRESENT LANGUAGE IN THAT
20 ADMINISTRATIVE ORDER, AND THAT WOULD GO FORWARD TO
21 THE EXECUTIVE DIRECTOR FOR SIGNATURE.

22 CHAIRMAN RELIS: DOES THAT REQUIRE ANY
23 FURTHER ACTION THAN WHAT WE'VE TAKEN?

24 MS. LEAON: I BELIEVE IT DID GO BEFORE
25 THE POLICY COMMITTEE WHEN IT WAS FIRST ADOPTED, SO

1 IT PROBABLY WILL COME BACK TO THE COMMITTEE.

2 CHAIRMAN RELIS: SO YOU'LL BRING THAT
3 BACK. OKAY. ALL RIGHT. WELL, THAT COMPLETES --

4 MEMBER PENNINGTON: I DON'T THINK WE WANT
5 TO PUT THIS ON CONSENT BECAUSE I THINK THE FULL
6 BOARD SHOULD HEAR WHAT THEY'VE DONE.

7 CHAIRMAN RELIS: YES. MR. JONES.

8 MEMBER JONES: THANK YOU, MR. RELIS. I
9 APPRECIATE IT.

10 I WANT TO -- THIS WAS SOMETHING THAT
11 I READ AND ENJOYED. I'VE PARTICIPATED IN TWO
12 PRETTY MAJOR DISASTERS AS AN OPERATIONS PERSON.
13 ONE IN THE SAN FRANCISCO EARTHQUAKE, I WAS VICE
14 PRESIDENT OF THE OPERATIONS FOR NORCAL. THE
15 SECOND, WHICH I BROUGHT PICTURES OF, WAS THE
16 FLOODING OF OLIVEHURST AND LINDA IN, I THINK IT
17 WAS, 1986.

18 AND I THINK ONE THING I WOULD LIKE
19 TO ADD TO THIS DISCUSSION OR AT THE BOARD MEETING
20 WOULD BE THAT WHEN YOU ARE DOING YOUR PLANS AND
21 WHEN YOU ARE DOING YOUR WORKSHOPS, A LOT OF THE
22 JURISDICTIONS THROUGHOUT THE STATE OF CALIFORNIA
23 THAT HAVE FRANCHISE HAULERS NEED TO BE INCLUDED,
24 EVEN OPERATORS OF LANDFILLS IN OPEN AREAS, HAVE
25 THAT LOCAL RECYCLING COORDINATOR OR SOLID WASTE

1 STAFF. CALL THESE PEOPLE IN AND BE PART OF THE
2 PROCESS BECAUSE WHEN YOU DRIVE DOWN A STREET, IT'S
3 EASY -- PEOPLE THAT WERE HERE YESTERDAY KNOW I
4 DIDN'T SAY A WORD. I SAT HERE LIKE A GOOD BOY ALL
5 DAY. AND SO THAT'S MY ONE DAY.

6 AND THIS IS -- THIS AND THE NEXT
7 ISSUE ARE SOMETHING THAT ARE VERY NEAR TO MY HEART
8 BECAUSE I'VE LIVED THROUGH THEM. AND WHEN YOU
9 DRIVE DOWN A STREET, AND I'LL PASS THESE OUT TO
10 THE BOARD MEMBERS, THIS IS NOTHING LIKE THE SAN
11 FRANCISCO EARTHQUAKE WHICH LOOKED LIKE A
12 DEMILITARIZED ZONE AND THE MARINA WHICH, BY THE
13 WAY, ALL THE TRUCKS WENT OUT, AND EVERYTHING WAS
14 COLLECTED. THERE WAS NOT A STOPPAGE. IT WAS ALL
15 COORDINATED. ALL THAT MATERIAL WENT DOWN TO
16 LANDFILL ON ZANKER ROAD. I MEAN WE HAD AN
17 INCREDIBLE PROCESS WHERE ONE PERSON FROM THE CITY
18 SPOKE TO ONE OF OUR PEOPLE. AND THEN IT WAS ALL
19 DISSEMINATED FROM THERE AS TO WHO HAD TO DO WHAT,
20 AND IT WORKS.

21 AND -- BUT WHEN YOU DRIVE DOWN A
22 STREET, AND YOU SEE WHOLE HOUSEHOLDS WITH BABY
23 CRIBS, CHANGING TABLES, YOUNG ADULTS THAT ARE JUST
24 STARTING THEIR LIVES, AND THEIR LIVES HAVE BEEN
25 SHATTERED BY SOMETHING LIKE THIS, IT'S SO

1 OVERWHELMING THAT SOMETIME PLANS GO OUT THE
2 WINDOW. HOW DO YOU RECYCLE THIS STUFF TO GET TO
3 THE NEXT ONE?

4 AND THE OTHER ISSUES ARE WHAT IS THE
5 LANDFILL CAPACITY WHERE YOU'RE GOING. YOU MAY NOT
6 HAVE ROOM TO STORE THINGS. YOU MAY END UP HAVING
7 TO, OUT OF NECESSITY, BECAUSE YOU'VE GOT 400
8 TRUCKS LINED UP DOING THAT WORK, GET IT IN AND OUT
9 AS FAST AS YOU CAN. SO IT'S VERY, VERY CRITICAL
10 TO PLAN THESE THINGS IN A WAY THAT PEOPLE ARE
11 LOOKING DOWN THE ROAD.

12 AS YOU GET TO KNOW ME, YOU WILL FIND
13 OUT THAT I HAVE A GARBAGE MAN'S MENTALITY. I
14 DON'T LOOK AT TOMORROW. I DON'T LOOK AT FIVE
15 YEARS. I DON'T LOOK AT TEN YEARS. I LOOK A
16 HUNDRED YEARS DOWN THE ROAD BECAUSE I GREW UP IN
17 AN AREA WHERE I WOULD RATHER MAKE 10 CENTS EVERY
18 DAY FOR A HUNDRED YEARS THAN A BUCK FOR FIVE
19 YEARS. SO I'M ALWAYS LOOKING DOWN THE ROAD AT
20 THINGS LIKE THAT.

21 I THINK YOU GUYS DID A GREAT JOB. I
22 COMMEND YOU FOR WHAT YOU DID. IF THIS COMES BACK
23 TO POLICY, HOPEFULLY I'LL BE SITTING ON THIS
24 COMMITTEE, BUT I TELL YOU RIGHT NOW THAT THE
25 WORKSHOPS AND THE PLANNING ARE CRITICAL. IF

1 THERE'S ANYTHING I CAN DO TO ASSIST YOU IN THOSE
2 OR EVEN TO BE AT THOSE, I WILL BECAUSE IT IS
3 UNBELIEVABLE WHEN A CITY IS IN THAT KIND OF
4 TURMOIL, THE FEELING THAT YOU GET WHEN YOU HAVE
5 HELPED SOLVE THAT PROBLEM, HELPED RESOLVE THOSE
6 ISSUES. IT IS ABSOLUTELY THE BEST RUSH IN THE
7 WORLD. SO THANK YOU, CHAIRMAN RELIS. I
8 APPRECIATE IT.

9 MS. LEON: MR. RELIS, IF I MAY THANK THE
10 COMMITTEE FOR ALL THEIR KIND WORDS AND
11 ENCOURAGEMENT, BUT I FEEL IT IMPORTANT TO ALSO
12 ACKNOWLEDGE THE BOARD STAFF WHO HELPED PUT THIS
13 DOCUMENT TOGETHER. THIS HAS BEEN A TREMENDOUS
14 UNDERTAKING, AND PEOPLE DID DO A LOT OF SHUFFLING
15 WITH THEIR WORKLOAD IN ORDER TO ACCOMMODATE OUR
16 SCHEDULE AND GET THIS ON-LINE. AND SO I WOULD
17 LIKE TO QUICKLY MENTION THOSE STAFF WHO HAVE
18 WORKED SO HARD ON THIS PLAN AS WELL AS I.

19 PARTICULARLY THE WASTE PREVENTION
20 AND MARKET DEVELOPMENT DIVISION STAFF, THE C&D
21 RECYCLING PROGRAM. FIRST AND FOREMOST, THANK YOU
22 CASEY ROBB FOR YOUR WONDERFUL ORGANIZATIONAL
23 SKILLS AND ALL THOSE MATRIXES. UNDER STEVE
24 AUSTRHEIM-SMITH'S GROUP, SCOTT MCFARLAND FOR THE
25 EXCELLENT CHAPTER HE DID ON CURBSIDE COLLECTION

1 AND THE THREE CASE STUDIES THAT HE WROTE, AS WELL
2 AS SOME OF THE SPECIAL HANDLING OF MATERIALS IN
3 THE BUILDING DEMO CHAPTER. MARK FONG AND RELLIE
4 BRIONES ALSO FOR THE DEBRIS MANAGEMENT CHAPTER.

5 FOR THOSE FOLKS IN THE PERMITTING
6 AND ENFORCEMENT DIVISION DEALING WITH THE VERY
7 STICKY ISSUE ON TEMPORARY STORAGE SITES, MIKE
8 WOCHNICK, THANK YOU VERY MUCH FOR COORDINATING ALL
9 THAT IN, AND DAVE OTSUBO, MARGE ROUGH, LES
10 RINDERMAN, ALSO THANK YOU FOR A LOT OF THOSE
11 SUGGESTIONS THAT YOU GAVE ME. AND NANCY CARROLL
12 FOR AN EXCELLENT CHAPTER ON HOUSEHOLD HAZARDOUS
13 WASTE, WHICH WILL PROBABLY BE ONE OF THE MOST USED
14 CHAPTERS BECAUSE THAT'S SOMETHING THAT WE'RE
15 SEEING OVER AND OVER AGAIN. NANCY DID AN
16 EXCELLENT JOB PUTTING THAT TOGETHER.

17 I SHOULDN'T FORGET. CASEY DID THE
18 SECTION ON THE RECYCLED-CONTENT PRODUCT, SO THAT'S
19 SORT OF THE OTHER END ONCE WE GOT THROUGH THE
20 DISASTER AND YOU'RE REBUILDING, PLEASE CONSIDER
21 USING RECYCLED-CONTENT MATERIALS. SO I HOPE I
22 INCLUDED ALL. IT WAS A REALLY GOOD TEAM EFFORT.
23 I DON'T KNOW IF WE WANT TO DO IT AGAIN REAL SOON.
24 I THINK THE PRODUCT WAS WELL WORTH THE EFFORT, AND
25 I'M PLEASED THAT THE COMMITTEE WILL FORWARD THIS

1 TO THE BOARD FOR APPROVAL. THANK YOU.

2 CHAIRMAN RELIS: THANK YOU.

3 MS. FRIEDMAN: MR. CHAIRMAN, I WOULD LIKE
4 TO ADD MY OWN TESTIMONIAL HERE. I WOULD REALLY
5 LIKE TO THANK SHARRON LEAON FOR HER WONDERFUL
6 EFFORTS OVER THE LAST FEW YEARS IN COORDINATING
7 AND PUTTING THIS WHOLE THING TOGETHER. I'VE BEEN
8 A PLANNER ALL MY PROFESSIONAL LIFE, AND I'VE NEVER
9 SEEN A PLAN SO WELL EXECUTED AND ORGANIZED AND
10 PRACTICAL.

11 MR. JONES TALKED ABOUT THE NEED FOR
12 PRACTICALITY AND THE NEED FOR IT TO BE USABLE.
13 THERE WERE SEVERAL COMMENTS ABOUT NOT WANTING IT
14 TO SIT ON A SHELF, AND I THINK THAT THIS PLAN WILL
15 BE USABLE IN THAT REGARD. AND I THINK WE OWE A
16 LOT TO SHARRON AND HER COORDINATION EFFORTS IN
17 PULLING THIS THING TOGETHER.

18 CHAIRMAN RELIS: THANK YOU, SHARRON.
19 OKAY. VERY GOOD. WE'LL MOVE ON NOW TO ITEM 4,
20 WHICH IS CONSIDERATION OF STAFF RECOMMENDATIONS
21 CONCERNING IMPLEMENTATION OF STRATEGIES
DESIGNED
22 TO ASSIST LOCAL GOVERNMENTS IN PLANNING FOR
23 ADEQUATE LANDFILL CAPACITY, RECOMMENDATIONS ON
HOW

24 TO PROCEED WITH DISSEMINATING INFORMATION CON-
25 CERNING METHODOLOGIES USED TO DETERMINE
REMAINING

1 CAPACITY. LONG IN THE MAKING ALSO.

2 MS. FRIEDMAN: YES. THIS PARTICULAR
3 COMMITTEE AND BOARD MEETING, WE HAVE A COUPLE
4 LONG-TERM ITEMS THAT WE'VE BEEN WORKING ON FOR
5 SOME TIME, SO IT'S PRETTY EXCITING.

6 BEFORE I TURN THE PRESENTATION OVER
7 TO STAFF, ITEM 4 DEALS WITH LANDFILL CAPACITY AND
8 ONGOING WORK ON DEVELOPING STRATEGIES FOR
9 IMPLEMENTATION TO ASSIST LOCAL GOVERNMENT IN
10 MAINTAINING THE REQUIRED 15 YEARS OF LANDFILL
11 CAPACITY. AND AS YOU KNOW, THIS IS A MANDATE THAT
12 WE ALSO DEAL WITH. WE OFTEN TALK ABOUT MANDATES
13 AND THAT'S ONE OF THEM. TRACY HARPER AND DIANE
14 RANGE WILL BE MAKING THE PRESENTATION FOR THIS
15 ITEM.

16 AND ONE PORTION OF THE AGENDA ITEM
17 RELATES TO THE METHODOLOGIES FOR DETERMINING
18 LANDFILL CAPACITY. DUE TO DATES FOR AGENDA ITEMS
19 FALLING IN THE HOLIDAYS, NOT ALL OF THE
20 APPROPRIATE REVIEWS WERE ABLE TO BE ACCOMMODATED
21 THROUGH THE PERMITTING AND ENFORCEMENT DIVISION.
22 AND SO STAFF HOPES TO HAVE FINAL RECOMMENDATIONS
23 ON THAT PART, AND THAT'S ONLY ON THE METHODOLOGIES
24 PART, AT THE BOARD MEETING. SO WE WILL CONCEN-
25 TRATE ON THE STRATEGIES PART HERE AND LOOK TO THE

1 BOARD MEETING FOR THE FINAL RECOMMENDATIONS ON THE
2 METHODOLOGIES PART. SO WITH THAT, I'D LIKE TO
3 TURN THE PRESENTATION OVER TO STAFF.

4 MS. HARPER: GOOD MORNING. AS JUDY
5 INDICATED, I'M TRACY HARPER WITH THE OFFICE OF
6 LOCAL ASSISTANCE. AS MANY OF YOU ARE AWARE, UNDER
7 THE DIRECTION OF THIS COMMITTEE OVER THE PAST
8 SEVERAL YEARS, WE'VE BEEN INVOLVED WITH CONDUCTING
9 WORK DESIGNED TO ASSIST LOCAL GOVERNMENTS IN
10 FULFILLING THE MANDATE OF IDENTIFYING 15 YEARS OF
11 DISPOSAL CAPACITY OR WHAT'S REFERRED TO AS THE
12 OTHER 50 PERCENT.

13 IN ORDER TO PUT TODAY'S STAFF
14 RECOMMENDATIONS INTO CONTEXT FOR YOU, I'LL GO
15 BRIEFLY INTO SOME BACKGROUND. WHEN AB 939 FIRST
16 PASSED, ONE OF THE FIRST REQUIREMENTS FOR LOCAL
17 GOVERNMENTS WAS FOR LOCAL TASK FORCES TO CONVENE
18 AND MAKE A FINDING CONCERNING COUNTYWIDE REMAINING
19 CAPACITY. THESE FINDINGS WERE TO INCLUDE
20 REMAINING CAPACITY IN TERMS OF YEARS REMAINING AS
21 OF JANUARY 1, 1990. STAFF COMPILED THESE
22 FINDINGS, CONDUCTED RESEARCH IN ORDER TO ADD SOME
23 MORE DETAIL, TONNAGE, CUBIC YARDS, ANNUAL WASTE
24 LOADINGS, OTHER TYPES OF INFORMATION, AND
25 PRESENTED THESE FINDINGS IN THE REPORT OFTEN

1 REFERRED TO AS THE "LANDFILL CAPACITY REPORT,"
2 OTHERWISE KNOWN AS "REACHING THE LIMIT, AN INTERIM
3 REPORT ON LANDFILL CAPACITY IN CALIFORNIA."

4 THIS REPORT WAS LIMITED TO A
5 STATISTICAL SUMMARY OF YEARS OF CAPACITY REMAINING
6 UNDER A VARIETY OF SCENARIOS BY COUNTY,
7 REGIONALLY, STATEWIDE GIVEN SPECIFIC DIVERSION
8 RATES. AND THIS REPORT WAS APPROVED BY THE BOARD
9 IN 1992. AT THAT POINT THE BOARD DIRECTED STAFF
10 TO PROCEED WITH THE ISSUANCE OF A CONTRACT
11 DESIGNED TO DO A NUMBER OF THINGS. FIRST OF ALL,
12 WE WANTED TO LOOK AT -- I'M SORRY -- FIRST OF ALL,
13 WE WANTED TO GET A BETTER HANDLE ON REMAINING
14 CAPACITY ON A LANDFILL SPECIFIC BASIS, AND WE
15 WANTED TO LOOK AT THAT UNDER A VARIETY OF
16 PROJECTIONS OF DIVERSION SCENARIOS AND THE LIKE.

17 NOW, THE CALIFORNIA LANDFILL
18 GEOGRAPHIC INFORMATION SYSTEM OR CALF GIS WAS BORN
19 FROM THIS WORK. NOW, THIS SYSTEM UTILIZES
20 INFORMATION CONCERNING LANDFILL SPECIFIC REMAINING
21 CAPACITY, POPULATION PROJECTIONS, WASTE
22 GENERATION, HAULING ROUTES, AND OTHER RELATED
23 INFORMATION TO COME UP WITH ANSWERS AS TO WHAT
24 EFFECTS SPECIFIC DIVERSION LEVELS, INCREASES IN
25 POPULATION, AND OTHER IMPACTS MIGHT HAVE ON

1 REMAINING LANDFILL CAPACITY.

2 I THINK IF DIANE CAN SHOW ANOTHER
3 OVERHEAD, THIS SYSTEM, THE DOTS THAT YOU SEE ON
4 THE MAP THERE REPRESENT SPECIFIC LANDFILL SITES.
5 AND THE USER CAN USE THE CURSOR, DOUBLE CLICK ON
6 THE SITES, AND THE SYSTEM WILL PULL UP FOR YOU THE
7 NAME OF THAT LANDFILL AND SOME BASIC INFORMATION
8 CONCERNING REMAINING CAPACITY. AND THEN YOU CAN
9 ALSO INTERFACE WITH A LARGER REPORT ON THAT
10 SPECIFIC FACILITY.

11 ALSO, THE CONTRACTOR PREPARED A
12 REPORT TOWARDS ENSURING ADEQUATE LANDFILL
13 CAPACITY, WHICH NOT ONLY SUMMARIZES THIS CAPACITY
14 INFORMATION, BUT ALSO INCLUDES A DISCUSSION OF THE
15 PROBLEMS INHERENT TO LOCAL GOVERNMENT IN THEIR
16 ATTEMPTS TO PROVIDE ADEQUATE CAPACITY. THE
17 CONTRACTOR IDENTIFIED THE FOLLOWING PROBLEMS,
18 WHICH ARE INDICATED ON PAGE 5 OF THE AGENDA ITEM
19 NO. 4.

20 AND THE FIRST IS PUBLIC OPPOSITION
21 TO PROPOSED LANDFILL SITES, SHORT-TERM DECISION-
22 MAKING VERSUS LONG-TERM SOLUTIONS AND PLANNING,
23 LACK OF FLOW CONTROL AUTHORITY, POTENTIAL LIMITED
24 RESOURCES AND LIMITED LOCAL JURISDICTION
25 EXPERTISE, AND THE LAST WAS HIGH COST OR SCARCITY

1 OF LAND SUITABLE FOR LANDFILL SITES.

2 THE REPORT WENT ON TO DISCUSS
3 SOLUTIONS FOR BOARD CONSIDERATION. NOW, THESE
4 SOLUTIONS WERE PRESENTED IN MORE OF A LAUNDRY-LIST
5 TYPE OF FORMAT. AND STAFF WAS DIRECTED TO PROCEED
6 WITH SOLICITING FEEDBACK ON THE FOLLOWING
7 SOLUTIONS: ASSISTANCE ESTABLISHING SITING
8 CRITERIA COMMITTEES, DEVELOPMENT OF A MEDIATION
9 PROTOCOL, INFORMATION AND EDUCATIONAL PROGRAMS,
10 PREPARATION AND DISTRIBUTION OF A SITING MANUAL,
11 AND HOLDING LANDFILL SITING WORKSHOPS, AND
12 TECHNICAL ASSISTANCE PROGRAM.

13 THROUGH THE ENTIRE REPORT
14 DEVELOPMENT PROCESS, A NUMBER OF WORKSHOPS WERE
15 HELD, ONE OF WHICH INCLUDED OUR NEWEST BOARD
16 MEMBER, STEVE JONES, AS A PANELIST, AS HE
17 PREVIOUSLY INDICATED. THIS REPORT WENT THROUGH
18 EXTENSIVE REVISIONS, AND THE LANDFILL DATA
19 COLLECTION PROCESS WAS ENHANCED ALL BASED UPON
20 THE

21 FEEDBACK THAT WE RECEIVED. THIS REPORT WAS
22 HEARD

23 AND ACCEPTED BY THE BOARD AT THE MAY 1995 BOARD
24 MEETING. STAFF IN THE OFFICE OF LOCAL
25 ASSISTANCE

23 WERE DIRECTED BY THE BOARD TO CONDUCT AN
EXTENSIVE

24 OUTREACH EFFORT DESIGNED TO GET FEEDBACK ON THE
25 SOLUTIONS OR WHAT NOW HAVE BEEN TERMED
STRATEGIES.

1 TOWARD THAT END, STAFF DEVELOPED WORK PLANS.

2 NOW, THESE WORK PLANKS LAY OUT THE
3 WAY THE BOARD WOULD GO ABOUT IMPLEMENTING A
4 SPECIFIC STRATEGY. STAFF PROCEEDED TO TAKE THE
5 REPORT, THE CALF GIS SYSTEM, AND THESE STRATEGY
6 WORK PLANS OUT FOR REVIEW AND COMMENT. WE MET
7 WITH THE FOLLOWING GROUPS: THE SOLID WASTE
8 ASSOCIATION OF NORTH AMERICA, THE LOCAL GOVERNMENT
9 TECHNICAL ADVISORY COMMITTEE, THE CALIFORNIA
10 RESOURCE RECOVERY ASSOCIATION, AND THE CALIFORNIA
11 REFUSE REMOVAL COUNCIL, AS WELL AS A VARIETY OF
12 OTHER INTERESTED PARTIES.

13 BASED ON THE FEEDBACK WE RECEIVED,
14 WE REVISED THESE STRATEGIES SOMEWHAT. SO TODAY'S
15 AGENDA ITEM CONTAINS THESE REVISED STRATEGIES AND
16 STAFF RECOMMENDATIONS AS TO WHAT PRIORITY OR ORDER
17 THESE STRATEGIES SHOULD BE CONSIDERED. NOW,
18 PLEASE KEEP IN MIND THAT ALL THESE STRATEGIES
19 INVOLVE ADDITIONAL WORK WHICH REQUIRES ADDITIONAL
20 RESOURCES. AND WHEN DISCUSSING A SPECIFIC
21 STRATEGY, I'LL INCLUDE THE ESTIMATED RESOURCES
22 NECESSARY FOR IMPLEMENTATION.

23 THE FIRST STRATEGY INVOLVES THE CALF
24 GIS SYSTEM. WE HEARD OVERWHELMINGLY POSITIVE
25 COMMENTS ON THIS SYSTEM THROUGHOUT OUR PUBLIC

1 OUTREACH EFFORT. MANY COMMENTS SUGGESTED THAT
2 MORE SHOULD BE DONE IN TERMS OF UPDATING THE
3 LANDFILL CAPACITY INFORMATION AND KEEPING THIS
4 INFORMATION UP-TO-DATE, AS WELL AS ADDING
5 INFORMATION RELATIVE TO DIVERSION FACILITIES.

6 TOWARD THAT END, STAFF HAS
COLLECTED

7 AND TABULATED INFORMATION, UPDATED LANDFILL
8 CAPACITY NUMBERS, AS WELL AS INFORMATION
RELATIVE

9 TO PROPOSED AND EXISTING DIVERSION FACILITIES.
10 THIS INFORMATION WAS CULLED FROM THE NONDISPOSAL
11 FACILITY ELEMENTS THAT WERE BOARD APPROVED AS
WELL
12 AS THE COUNTYWIDE SITING ELEMENTS AND WITH
13 FOLLOW-UP PHONE CALLS. AT THIS POINT 80 PERCENT
14 OF THE WORK TO ENHANCE THE CALF GIS HAS ALREADY
15 BEEN COMPLETED.

16 CHAIRMAN RELIS: COULD YOU JUST EXPLAIN
17 WHAT YOU MEAN BY ENHANCED?

18 MS. HARPER: SURE. IF DIANE COULD PUT
19 BACK UP THE MAP WITH THE LANDFILL LOCATIONS.
WHAT

20 WE'RE TALKING ABOUT DOING IS, FOR EXAMPLE, IF
YOU

21 HAD THIS ON YOUR COMPUTER SCREEN, YOU WILL BE
ABLE
22 TO SELECT FROM A MENU THE TYPES OF FACILITIES
THAT
23 YOU WOULD WANT TO SEE. RIGHT NOW WHAT YOU SEE
ARE
24 DOTS WHICH REPRESENT LANDFILL SITES THAT ARE
25 COLORED BLACK, BUT WE COULD CHANGE THE SYSTEM
AND

1 ADD LAYERS THAT, FOR EXAMPLE, IF IT WAS A
2 COMPOSTING FACILITY, YOU CAN REQUEST TO SEE THAT
3 AND IT MIGHT BE REPRESENTED IN A GREEN DOT. IF
4 YOU WANTED TO SEE AN INCINERATOR, IT MIGHT BE A
5 RED DOT. A MATERIAL RECOVERY FACILITY WOULD BE
6 ANOTHER COLOR. SO, FOR EXAMPLE, ONE OF THE THINGS
7 THIS SYSTEM COULD DO IS, DEPENDING, LET'S SAY,
8 YOU'RE IN SACRAMENTO AND YOU WANT TO KNOW WHAT
9 KINDS OF FACILITIES ARE LOCATED WITHIN A CERTAIN
10 RADIUS OF THE CITY, YOU COULD SELECT THE SPECIFIC
11 GEOGRAPHIC AREA, POP THAT UP, AND ASK TO SEE
12 MATERIAL RECOVERY FACILITIES OR TRANSFER STATIONS
13 OR COMPOSTING FACILITIES, AND THEN CLICK ON THAT
14 DOT, AND THE COMPUTER SYSTEM WOULD TELL YOU THE
15 NAME OF THAT FACILITY, WHAT THEIR PERMITTED
16 CAPACITY IS, HOW MUCH OF IT IS BEING CURRENTLY
17 USED, WHAT TYPES OF MATERIAL IT TAKES, WHAT
18 JURISDICTIONS SEND WASTE THERE. WE ALSO ARE --
19 WOULD BE TRYING TO PUT IN PLANNED FACILITIES AS
20 WELL AS EXISTING PERMITTED FACILITIES.

21 CHAIRMAN RELIS: AND YOU ARE SAYING THAT
22 YOU'RE 80 PERCENT OF THE WAY THERE TO HAVING ALL
23 THAT INFORMATION AVAILABLE?

24 MS. HARPER: YEAH. IN TERMS OF PUTTING

A

25 SYSTEM, A GEOGRAPHIC INFORMATION SYSTEM,
TOGETHER,

1 MY UNDERSTANDING AND EXPERIENCE, FROM WORKING ON
2 THE LANDFILL SIDE OF IT, IS 80 PERCENT OF ANY
3 SYSTEM IS GATHERING THE DATA AND COMPILING IT AND
4 TABULATING IT. AND WE'VE ALREADY DONE ALL OF
5 THAT. THE ONE THING THAT WE'RE ATTEMPTING NOW
6 THROUGH IMB IS TO GET SOME ASSISTANCE IN REPRO-
7 GRAMING SOME CODE THAT THE CONTRACTOR GAVE US TO
8 INCORPORATE SOME NEW LAYERS, AS WELL AS TO DO
SOME
9 MAPPING FEATURES WITH IT.

10 SO THE CONTRACTOR WAS REALLY
11 GRACIOUS IN PROVIDING THIS SYSTEM TO US. THE
12 CONTRACT DIDN'T ORIGINALLY CALL FOR THIS KIND OF
13 INTERACTIVE DYNAMIC SYSTEM. SO THEY WORKED WELL
14 WITH US TO GET IT TO THAT POINT. SO NOW WE'RE
AT
15 A POINT WHERE WE NEED TO ADD MORE INFORMATION IF
16 WE WANT IT.

17 CHAIRMAN RELIS: JUST AS A COMMENT, I
18 THINK IT WOULD BE INTERESTING TO DO A RUN-
THROUGH

19 AT THE BOARD AT SOME POINT WITH THIS. YOU KNOW,
20 TAKE AN EXAMPLE, COUNTY OR CITY, AND SHOW US HOW
21 IT WORKS.

22 MS. FRIEDMAN: I KNOW THAT WE HAVE

23 PRESENTED ORIGINALLY WHEN WE WERE TAKING THE
CALF

24 SYSTEM THROUGH TO GET IT APPROVED, WE DID
25 DEMONSTRATE HERE AT THE COMMITTEE AND THEN AT
THE

1 BOARD THAT, BUT NOT IN TERMS OF ANY OF THE
2 ADDITIONAL INFORMATION. SO ONCE WE GOT THAT IN,
3 THAT WOULD PROBABLY BE ALSO A GOOD FOLLOW-UP TO
4 SHOW WHAT THE CAPABILITY OF THIS THING IS. IT'S
5 PRETTY IMPRESSIVE.

6 CHAIRMAN RELIS: YES, IT IS, SOUNDS LIKE.

7 MS. HARPER: WE RECEIVED JUST REALLY
8 OVERWHELMING, POSITIVE FEEDBACK WHEREVER WE WENT
9 WITH THE SYSTEM. WE REALLY WENT OUT PRIMARILY FOR
10 THE STRATEGIES AND DIDN'T REALLY CONSIDER THE
11 COMPUTER SYSTEM AS BEING A QUOTE, UNQUOTE,
12 STRATEGY, BUT AFTER WE WENT OUT WITH ALL THE
13 COMMENTS WE RECEIVED ON IT AND HOW IT COULD BE
14 FURTHER USED, WE INCORPORATED THAT AS AN
15 ADDITIONAL STRATEGY.

16 CHAIRMAN RELIS: JUST ONE FURTHER
17 COMMENT. IN THIS ONGOING DISCUSSION ABOUT OUR
18 ROLE, WHAT'S OUR PRINCIPAL ROLE AS A BOARD, THAT
19 DISCUSSION KEEPS COMING UP TIME AND TIME AGAIN,
20 THAT WE SHOULD BE THE FOREMOST RESOURCE FOR
21 INFORMATION AND TECHNICAL ASSISTANCE. AND THIS
22 IS
23 CERTAINLY ONE OF THE MORE POWERFUL TOOLS WE'RE
24 GOING TO HAVE AVAILABLE TO OFFER ANYBODY.

25 MS. FRIEDMAN: CHAIRMAN RELIS, I DO WANT
TO MENTION TOO THAT I CONCUR WITH WHAT YOU JUST

1 SAID, AND MANY OF THE THINGS THAT WE'RE TRYING TO
2 DO, IN ADDITION TO THIS, WE HAVE OTHER DATABASES
3 THAT WE'RE LINKING -- IN THE PROCESS OF LINKING
4 ALTOGETHER. AND IN MY AREA, MY DIVISION, WE HAVE
5 WHAT WE CALL THE INFRASTRUCTURE PROJECT WHERE
6 WE'RE TAKING -- JUST AS SORT OF A SIDE BAR -- BUT
7 WE'RE TAKING ALL THE DIFFERENT DATA SOURCES THAT
8 WE HAVE AND WORKING ON AN INTEGRATED APPROACH TO
9 THAT. AND FAIRLY SHORTLY I WILL BE PUTTING A MEMO
10 TOGETHER TO SEND TO THE BOARD MEMBERS ON WHAT
11 THAT'S LOOKING LIKE AND WHAT -- WHERE IT'S AT
12 STATUS AND WHAT IT NEEDS. BUT I JUST WANTED TO
13 SAY THAT THIS IS ONE ASPECT THAT IS OBVIOUSLY VERY
14 IMPORTANT.

15 CHAIRMAN RELIS: I WOULD JUST NOTE THAT,
16 HAVING HAD THE EXPERIENCE RECENTLY OF TEACHING
17 CLASS AT THE UNIVERSITY OF CALIFORNIA DOWN IN
18 SANTA BARBARA, I COULD IMAGINE THAT ANY OF THE
19 ACADEMIC PROGRAMS AROUND THE STATE WOULD BE VERY
20 INTERESTED IN ACCESSING THIS TYPE OF INFORMATION
21 AS SIMULATIONS AND OTHER TYPES OF EXERCISES THAT
22 THEY LIKE TO DO AT THE SCHOOL.

23 MS. FRIEDMAN: I REMEMBER TOO THE TIME
24 WHEN WE WERE ORIGINALLY TAKING THE WHOLE CALF
25 SYSTEM THROUGH COMMITTEE AND BOARD, WE DID GET A

1 REQUEST FROM, I BELIEVE IT WAS, DEL NORTE COUNTY
2 AT THE TIME. THEY WERE LOOKING AT TRYING TO
3 FIGURE OUT WHAT TO DO, WHERE TO GO WITH THEIR
4 DIMINISHING CAPACITY AND WHAT WAS AROUND THEM.
5 AND THEY ACTUALLY HAD HEARD OF WHAT WE WERE DOING,
6 AND THEY CONTACTED US. AND WE WERE ABLE TO RUN
7 SOME SCENARIOS FOR THEM.

8 AT THE SAME TIME WE ALSO DID THAT
9 FOR SAN DIEGO COUNTY AT THE TIME WHEN THEY WERE
10 HAVING TROUBLES WITH THE SAN MARCOS LANDFILL AND
11 WHERE TO TAKE ITS WASTE. SO WE'VE ACTUALLY USED
12 THIS PROGRAM A COUPLE OF TIMES, AND WE WANT TO BE
13 ABLE TO GET IT IN ITS FINAL STATE SO THAT WE CAN
14 USE IT MORE EXTENSIVELY.

15 MS. HARPER: AND IN DISCUSSING THINGS
16 WITH SHARRON LEAON ON THE DISASTER PLAN, WE TALKED
17 ABOUT WHAT KINDS OF INFORMATION WOULD BE USEFUL
18 AND HELPFUL IN TIME OF A DISASTER. AND, IN
FACT,

19 WHEN THE CONTRACTOR WAS PUTTING THE SYSTEM
20 TOGETHER, I CAN'T REMEMBER EXACTLY WHAT THE
21 INCIDENT WAS, BUT SOMETHING HAPPENED WITH I-5.

I

22 DON'T KNOW IF IT WAS A FLOOD OR WHAT IT WAS THAT
23 HAPPENED, BUT BASICALLY A COUNTY WAS CUT IN
HALF,

24 AND THE LANDFILL HAPPENED IN ONE-HALF AND THE
25 WASTE WAS IN ANOTHER. AND THE CONTRACTOR HELPED

1 THEM TO IDENTIFY SOME OTHER AREAS VERY QUICKLY.
2 YOU CAN DO IT THROUGH PHONE CALLS AND HARD COPY
3 REPORTS AND WHATNOT, BUT THE SYSTEM IS JUST
4 ANOTHER TOOL TO GIVE YOU THAT INFORMATION REALLY
5 QUICKLY.

6 MEMBER PENNINGTON: IT'S WHEN THAT

BRIDGE

7 WENT OUT ON I-5.

8 MS. FRIEDMAN: OF COURSE, THE
INTERESTING

9 APPLICATION ABOUT THAT TOO IS THAT IN A TIME OF
10 DISASTER, PERHAPS THE JURISDICTION WOULDN'T HAVE
11 COMPUTER RESOURCES UP AND RUNNING, BUT THEY COULD
12 CONTACT US AND WE WOULD. SO THERE WOULD BE A
WAY,

13 EVEN IF THEY DIDN'T HAVE ACCESS TO THEIR
EQUIPMENT

14 THROUGH WHATEVER DISASTER OCCURRED, WE WOULD BE
15 ABLE TO PROVIDE THAT INFORMATION AS WELL.

16 MS. HARPER: AND TODAY I DIDN'T --
AGAIN,

17 WE DIDN'T HOOK UP THE WHOLE SYSTEM TO DEMONSTRATE
18 IT FOR YOU, AND THAT MAP LOOKS SOMEWHAT CLUTTERED
19 AT THIS LEVEL, BUT THE SYSTEM ALSO INCLUDES U.S.
20 INTERSTATES, RAILROAD LINES. THERE'S QUITE A BIT
21 NOW. WHEN WE FIRST STARTED, IT WASN'T AS EASILY

22 ACCESSIBLE. NOW THERE'S QUITE A LOT OF VARIETY
IN
23 TERMS OF THE LAYERS AND INFORMATION YOU'RE ABLE
TO
24 BUY QUITE CHEAPLY TO PUT INTO YOUR SYSTEM.
25 CHAIRMAN RELIS: SO YOU COULD GET THE
KEY

1 INFRASTRUCTURE IN A COMMUNITY.

2 MS. HARPER: YEAH. AND YOU CAN GET CITY
3 AND COUNTY -- WE DO HAVE COUNTY BOUNDARIES, BUT
4 YOU CAN ALSO GET VERY DETAILED CITY BOUNDARIES.
5 SO WHEN YOU'RE TALKING ABOUT JURISDICTIONAL KINDS
6 OF ISSUES, YOU CAN GET THAT WITH -- DOWN TO THE
7 STREET LEVEL. ACTUALLY YOU CAN GET IT DOWN TO THE
8 PARCEL NUMBER. AND I DON'T NECESSARILY THINK FOR
9 OUR PURPOSES THAT'S REALLY NECESSARY, BUT
10 CERTAINLY MAJOR STREETS AND THOROUGHFARES,
11 HIGHWAYS, AND RAILROAD LINES SO THAT YOU CAN SEE
12 THE MAJOR CORRIDORS OF TRANSPORTATION TO MOVING
13 WASTE.

14 MEMBER JONES: I THINK ONE OTHER THING,
15 ESPECIALLY TYING IT INTO THE DISASTERS, IS
16 IF THIS
17 COULD BE WORKED WITH PERMITS AND
18 ENFORCEMENT. AND
19 WHERE WE'VE GOTTEN ENFORCEMENT ACTIONS OR
20 WE'VE
21 GOT PROBLEMS WITH ENVIRONMENTAL INTEGRITY
22 ON
23 SITES, AS PART OF THAT DISASTER PLAN, ONE
24 OF THE
25 THINGS THAT'S ALWAYS GOING TO COME UP, WE
26 HAVE A

21 LANDFILL HERE. IS THE INTEGRITY OF IT
RIGHT? DO

22 YOU HAVE AN ENVIRONMENTAL ISSUE THERE
BECAUSE, YOU

23 KNOW, YOU'VE GOT SOME ORIGIN ISSUES AS FAR
AS WHO

24 IS GOING TO BE ON THE HOOK TO CLEAN THOSE
THINGS

25 UP. BUT THIS WOULD BE AN IDEAL TOOL, YOU
KNOW, AS

1 PART OF THAT SO THAT WE KNOW -- HERE'S THE
2 LANDFILLS. THERE'S NO ISSUES. THIS IS AN
3 ENVIRONMENTALLY SOUND SITE, WHATEVER. AND THAT
IS
4 AN -- I KNOW IT WOULD ALWAYS GO INTO MY FIRST
5 THOUGHT IS I DON'T WANT TO ENCUMBER LIABILITY
FOR
6 SOMEBODY ELSE'S MESS-UP. BUT...

7 CHAIRMAN RELIS: THAT'S QUITE AN
8 INTERESTING TOOL ALSO, AS WE WERE DISCUSSING
9 YESTERDAY, ABOUT THE POWER OF INFORMATION,
10 DISCLOSURE. IF SOME PARTY KNEW THAT THEY WERE,
11 SAY, HAVING TROUBLE WITH COMPLIANCE, AND THE
12 CHOICE WAS BETWEEN A COUPLE OF PLACES TO TAKE
13 MATERIAL, IT MIGHT BE QUITE AN INDUCEMENT TO
SPEED
14 UP THE CORRECTIONS.

15 ALL RIGHT. WELL, I THINK WE
BEGIN
16 TO SEE. AND I DON'T MEAN TO DETER YOUR PRESEN-
17 TATION, BUT I THINK WE'RE VERY EXCITED ABOUT
THIS.
18 WHY DON'T WE GO ON.

19 MS. HARPER: FINALLY, ON THE CALF,
WE'RE
20 PLANNING TO PUT THIS ON THE BOARD'S INTERNAL

21 NETWORK AND AT LEAST WITHIN THE DIVISION BE
ABLE
22 TO INTERACT WITH THE DATA, NOT JUST LOOK AT THE
23 SYSTEM, BUT ALSO INTERACT WITH THE DATA. AND
THEN
24 PUT IT ON THE BOARD'S WEB PAGE AS WELL IN TERMS
OF
25 JUST A VARIETY OF MAPS OF INFORMATION. AND

1 HOPEFULLY IN THE FUTURE, AS TECHNOLOGY BECOMES
2 AVAILABLE WITH RELATIVE EASE, WE CAN PUT WHAT'S
3 TERMED A SPATIALLY ENABLED WEB SITE OUT THERE
4 WHERE THEY CAN ACTUALLY ACCESS THE SYSTEM,
5 INTERACT WITH IT, DOUBLE CLICK ON THE DOT, AND SEE
6 WHAT THE NAME OF IT IS JUST AS YOU WOULD HERE
7 WITHOUT CHANGING DATA, BUT JUST BEING ABLE TO
8 INTERACT WITH IT. SO THAT'S DOWN THE ROAD A WAYS
9 THOUGH.

10 NOW, INTO WHAT REALLY IDENTIFIED AS
11 STRATEGIES IN THE REPORT TO CONTINUE WORKING ON.
12 BASICALLY WE HEARD A LOT OF FEEDBACK ON SOME OF
13 THESE STRATEGIES AND IN OUR DISCUSSIONS. SO WE'VE
14 SOMEWHAT CHANGED THEM. SO WE COMBINED TWO
15 STRATEGIES INTO ONE, AS INDICATED IN THE AGENDA
16 ITEM TODAY. SO THE FIRST ONE IS ASSISTANCE WITH
17 LOCAL LANDFILL SITING COMMITTEES AND DEVELOPMENT
18 OF A LANDFILL CAPACITY SITING MANUAL.

19 THIS STRATEGY INVOLVES THE
20 DEVELOPMENT OF A LANDFILL CAPACITY SITING MANUAL
21 WHICH WOULD BE USED OR WOULD BE DESIGNED TO ASSIST
22 LOCAL GOVERNMENTS IN THEIR EFFORTS INVOLVING LOCAL
23 LANDFILL SITING COMMITTEES. NOW, MUCH LIKE OTHER
24 MODELS DEVELOPED AND DISTRIBUTED BY THE BOARD,
25 THIS MANUAL WOULD INCLUDE INFORMATION ON HOW TO

1 ESTABLISH THE SITING COMMITTEE, STRATEGIES FOR
2 IDENTIFYING POTENTIAL SITES, SUGGESTIONS FOR HOW
3 TO FACILITATE THE PUBLIC PROCESS, FUNDING
4 MECHANISMS, AND OPTIONS TO EXPANDING OR SITING NEW
5 DISPOSAL CAPACITY. IT'S ESTIMATED THAT APPROXI-
6 MATELY ONE-HALF TO ONE PY WOULD BE NECESSARY TO
7 IMPLEMENT THIS STRATEGY.

8 THE NEXT STRATEGY IS THE DEVELOPMENT
9 OF A MEDIATION PROTOCOL. AND THIS STRATEGY
10 INVOLVES THE COLLECTION AND DISTRIBUTION OF
11 ALTERNATIVE DISPUTE RESOLUTION INFORMATION. NOW,
12 ALONG WITH THE BASIC DISCUSSION OF WHAT ADR IS AND
13 HOW IT CAN BE AND HAS BEEN USED, STAFF WOULD
14 DEVELOP A LIST OF RELEVANT LITERATURE AND
15 RESOURCES AVAILABLE FOR LOCAL GOVERNMENTS
16 INTERESTED.

17 THIS INFORMATION WOULD BE
18 INCORPORATED IN THE LANDFILL CAPACITY SITING
19 MANUAL, AS WELL AS PLACED WITH OTHER INFORMATION
20 THAT THE OFFICE OF LOCAL ASSISTANCE HAS AVAILABLE
21 ON THE BOARD'S WEB SITE. IT'S ESTIMATED
22 APPROXIMATELY ONE-QUARTER TO ONE-HALF PY WOULD BE
23 NECESSARY TO IMPLEMENT THIS STRATEGY.

24 THE NEXT ONE IS THE TECHNICAL
25 ASSISTANCE PROGRAM OR THE BOARD ACTING AS

A

1 CLEARINGHOUSE. WE HEARD A LOT OF POSITIVE
2 FEEDBACK ON THIS ONE. AND THIS INVOLVES A
3 TWO-PRONGED APPROACH. FIRST, STAFF WOULD DEVELOP
4 AN OUTLINE OF CURRENT RESOURCES AVAILABLE ON THE
5 CAPACITY ISSUES. MUCH LIKE THE EXISTING OFFICE OF
6 LOCAL ASSISTANCE LIBRARY REGARDING DIVERSION
7 PLANNING ISSUES, THIS CONCEPT WOULD THEN BE
8 EXPANDED TO INCLUDE CAPACITY SITING ISSUES AND
9 REFERENCES.

10 SECOND, A MULTIDISCIPLINARY TEAM
11 VERSED IN A BROAD SPECTRUM OF ISSUES FROM SUBTITLE
12 D TO CEQA INVOLVING CROSS SECTIONS OF THE BOARD
13 COULD BE CONVENED TO CONDUCT WORKSHOPS FOR LOCAL
14 GOVERNMENTS ON ISSUES THAT THE LANDFILL SITING
15 COMMITTEE SHOULD BE AWARE OF WHEN THEY ARE
16 CONSIDERING CAPACITY SITING ISSUES. THIS TEAM
17 COULD CONDUCT REGIONAL WORKSHOPS. AND IT'S
18 ESTIMATED THAT IMPLEMENTING THIS STRATEGY WOULD
19 TAKE ABOUT ONE-QUARTER TO TWO PY, DEPENDING ON HOW
20 FULLY THE STRATEGY WOULD BE IMPLEMENTED.

21 AND THE LAST ONE IS PUBLIC
22 EDUCATION, AND WE HEARD OVERWHELMING UNANIMOUS
23 SUPPORT FOR THE BOARD PROVIDING MORE PUBLIC
24 EDUCATION MATERIALS REGARDING LANDFILLS OR THE
25 OTHER 50 PERCENT. AND ACCORDING TO THE FACILITY

1 CONSUMER RESEARCH SURVEY, WHICH WAS PREPARED UNDER
2 CONTRACT LATE LAST YEAR, THERE'S A NEED FOR
3 EDUCATIONAL MATERIALS TO BE DISTRIBUTED TO THE
4 GENERAL PUBLIC CONCERNING LANDFILLS, THEIR
5 OPERATING PROCEDURES, THEIR RELATIVE SAFETY, AND
6 DISTRIBUTE THOSE MATERIALS TO THE PUBLIC.

7 SO WITH THAT IN MIND, THE BROCHURE,
8 "BEYOND 2000, CALIFORNIA'S CONTINUING NEED FOR
9 LANDFILLS" WAS PRODUCED. SO AT THIS TIME STAFF'S
10 RECOMMENDING THAT THIS BROCHURE BE DISTRIBUTED,
11 AND IT'S AVAILABILITY BE KNOWN ON THE WEB SITE AS
12 WELL.

13 AND STAFF RECOMMENDS THAT THE
14 COMMITTEE DIRECT STAFF TO PROCEED WITH STRATEGY
15 IMPLEMENTATION IN THE FOLLOWING PRIORITY ORDER.
16 AND THE FIRST WOULD BE THE CALF GIS SYSTEM, AND
17 THAT'S PRIMARILY DUE TO THE OVERWHELMING FEEDBACK
18 WE RECEIVED ON ITS NEED, AS WELL AS THE FACT THAT
19 WE ARE VERY CLOSE TO COMPLETING THAT EFFORT.

20 CHAIRMAN RELIS: WHAT WAS THE PY?

21 MS. HARPER: I THINK WE TALKED ABOUT
IT
22 NEEDING ONE-HALF TO ONE PY APPROXIMATELY TO GET
IT
23 TO THE POINT WHERE IT'S FULLY ENHANCED AND

24 AVAILABLE AND ON THE NETWORK HERE AND PERHAPS
PART
25 OF IT AVAILABLE ON THE WEB SITE. AND THEN
AGAIN,

1 AS JUDY REFERENCED, THE NEED TO LOOK AT ANNUAL
2 MAINTENANCE ISSUES. AND SO WE'RE APPROXIMATING
3 ABOUT ONE-HALF PY ON AN ANNUAL BASIS, AND PROBABLY
4 A QUARTER OF THAT COMES FROM THE USER DEVELOPMENT
5 SIDE, WHICH WOULD BE THE OFFICE OF LOCAL
6 ASSISTANCE, AND PERHAPS A QUARTER FROM IMB IN
7 TERMS OF PROGRAMING ASSISTANCE.

8 THE SECOND PRIORITY WOULD BE TO
9 DISTRIBUTE THE BROCHURE THAT'S ALREADY BEEN
10 PREPARED.

11 AND THEN THE THIRD PRIORITY, BASED
12 ON FEEDBACK, WOULD BE TO DEVELOP THE CAPACITY
13 SITING MANUAL. AND THE FOURTH PRIORITY WOULD BE
14 FOR THE BOARD TO ACT AS A CLEARINGHOUSE OF
15 TECHNICAL INFORMATION. AND THEN THE FIFTH WOULD
16 BE THE MEDIATION INFORMATION.

17 AND AGAIN, AS JUDY INDICATED
18 EARLIER, WE'D LIKE TO SET ASIDE OPTIONS NO. 3 AND
19 4 THAT ARE CONTAINED IN THE AGENDA ITEM, AGAIN,
20 DUE TO THE DUE DATES FOR AGENDA ITEMS FALLING
21 AROUND THE HOLIDAY TIME PERIOD. NOT ALL THE
22 REVIEWS HAD OCCURRED IN ORDER TO BRING THAT TO YOU
23 TODAY. AGAIN, WE HOPE TO HAVE STAFF RECOMMEN-
24 DATIONS TO YOU ON THAT PORTION OF THE ITEM AT THIS
25 MONTH'S BOARD MEETING.

1 SO AT THIS TIME, I'D LIKE TO
2 CONCLUDE BY RECOMMENDING THAT THE COMMITTEE SELECT
3 OPTION 1, THEREBY DIRECTING STAFF TO IMPLEMENT THE
4 STRATEGIES IN THE PRIORITY ORDER SUGGESTED.

5 CHAIRMAN RELIS: THAT CONCLUDES.

6 MS. HARPER: THAT CONCLUDES MINE.

7 CHAIRMAN RELIS: OKAY. COMMENTS? FIRST,
8 WE DO HAVE EVAN EDGAR WHO WANTS TO SPEAK TO THIS
9 ITEM. MAYBE WE SHOULD HEAR HIM FIRST.

10 MR. EDGAR: GOOD MORNING, COMMITTEE
11 MEMBERS. MY NAME IS EVAN EDGAR. I'M THE MANAGER
12 OF REGULATORY AFFAIRS FOR CALIFORNIA REFUSE
13 REMOVAL COUNCIL. AND GOOD MORNING, MR. JONES.
14 WELCOME TO THE POLICY COMMITTEE. I LOOK FORWARD
15 TO WORKING WITH YOU IN THIS COMMITTEE FOR YEARS TO
16 COME.

17 WE'VE BEEN INVOLVED WITH THIS SINCE
18 1993. THIS ISSUE HAS BEEN AROUND WITH SAM
19 EGIGIAN, AND TRACY HARPER HAS BEEN WORKING HARD
20 FROM AMADOR, MEETING WITH CRRC, THE SWANA MEETING
21 WITH LAKE TAHOE -- WELL, IN TAHOE MEETING WITH
22 SWANA FOLKS. SO TRACY HAS BEEN WORKING THIS ISSUE
23 VERY HARD. AND IT'S 1997, AND I THINK WE'RE
24 POISED TO START IMPLEMENTING THE PLAN. IT'S FULLY
25 BAKED. A LOT OF ISSUES HAVE BEEN RESOLVED, AND I

1 THINK WE NEED TO IMPLEMENT IT.

2 I WOULD SUPPORT RECOMMENDATION NO.

3 1. I'D LIKE TO GO DOWN THE FIVE DIFFERENT OPTIONS
4 TO PROVIDE A LITTLE BIT MORE INPUT ABOUT THEM.

5 OPTION NO. 1, WE BELIEVE THE GIS IS
6 VERY IMPORTANT. I THINK THAT TO PROVIDE UPDATED
7 INFORMATION, AND I THINK WITH THAT INFORMATION IT
8 WILL DISCLOSE WHAT TYPE OF VOLUME CAPACITY IS IN
9 CALIFORNIA, WHETHER IT BE CUP PERMIT CAPACITY OR
10 SOLID WASTE FACILITIES PERMITTED CAPACITY, BUT IT
11 WILL DO A COUPLE THINGS FOR CALIFORNIA.

12 NO. 1, IT WILL DISPEL THE MYTH THAT
13 THERE'S A STATEWIDE LANDFILL DISPOSAL CRISIS IN
14 CALIFORNIA. AND MAYBE THERE'S SOME LOCALIZED
15 CASES THROUGHOUT CALIFORNIA, BUT STATEWIDE LEVEL
16 FOR THE LAST FIVE YEARS, EVERY TIME I PICK UP A
17 PIECE OF LEGISLATION, IT STARTS OUT "WHEREAS THERE
18 IS A LANDFILL CRISIS IN CALIFORNIA." AND I THINK
19 THAT WE HAVE TO DISPEL THAT MYTH. SO THAT SHOULD
20 BE DRIVING A LOT OF RESOLUTIONS AT THE CAPITOL
21 THAT WE HAVE A LANDFILL CRISIS IN CALIFORNIA. SO
22 I THINK THAT DOES A LOT ALONE, PLUS IT UPDATES THE
23 TRUE VOLUME.

24 I THINK THAT OVER THE LAST THREE
25 YEARS OF PERMITTING AND THE P&E COMMITTEE, I

1 BELIEVE THERE'S A LOT OF OLDER GRANDFATHER PERMITS
2 THAT HAVE BEEN UPDATED WITH ACCURATE VOLUME
3 INFORMATION, SO I BELIEVE THIS WILL BE A GREAT
4 TOOL IN ORDER TO UPDATE THE INFORMATION AS IT
5 BECOMES PERMITTED CAPACITY.

6 NO. 2 IS PUBLIC EDUCATION. I THINK
7 WE HAVE TO DO MORE THAN JUST DISTRIBUTE A
8 BROCHURE. I THINK THAT THE FACILITY CONSUMER
9 REPORT HAD A LOT MORE RECOMMENDATIONS THAN JUST A
10 BROCHURE. I THINK THE KEY CONCEPT OF THE OTHER 50
11 PERCENT, BECAUSE YOU LOOK IN AB 939, IT TALKS
12 ABOUT SOURCE REDUCTION, RECYCLING, TRANSFORMATION,
13 AND ENVIRONMENTALLY SAFE DISPOSAL CAPACITY.
14 THAT'S THE BIGGEST LUMP SUM. IT'S LOWEST ON THE
15 HIERARCHY, BUT IT DESERVES ATTENTION. AND IT'S
16 1997 AND FINALLY GETTING THE ATTENTION WE NEED TO
17 LOOK AT THE OTHER 50 PERCENT.

18 A LOT OF PEOPLE WITH AB 939 LOOK AT
19 IT IS IT HALF FULL OR HALF EMPTY. I THINK WHAT
20 THE SOLID WASTE INDUSTRY DOES, WE LOOK AT IT HALF
21 FULL AND HALF EMPTY. WE LOOK AT BOTH SIDES OF THE
22 ISSUE BECAUSE DIVERSION WITH SOURCE REDUCTION,
23 RECYCLING, TRANSFORMATION IS HALF EMPTY, AND
24 ENVIRONMENTALLY SAFE DISPOSAL CAPACITY AS BEING
25 HALF FULL.

1 SO WE LOOK AT THE BIG PICTURE, AND
2 THAT THE PUBLIC EDUCATION COMPONENT NEEDS TO LOOK
3 AT THE BIG PICTURE OF SUBTITLE D ENVIRONMENTALLY
4 SAFE DISPOSAL CAPACITY.

5 WHAT I BROUGHT TODAY WAS A GRAPHIC
6 THAT I WAS SOMEWHAT INSULTED ABOUT IN THE SUNDAY
7 PAPER. I THINK I PASSED OUT COPIES. ANYWAY, YOU
8 HAVE COPIES. I ALWAYS MESS THIS UP HERE. WHAT IT
9 SHOWS IS A 1996 GRAPHIC FROM THE "SACRAMENTO BEE,"
10 SHOWING THAT THE PRIVATE SOURCES OF REFUSE IS
11 BEING DUMPED IN THE OCEAN. PUBLIC PERCEPTION IS
12 VERY KEY TO THE SOLID WASTE INDUSTRY BECAUSE WE
13 ARE ALWAYS ON THE WRONG SIDE OF PUBLIC PERCEPTION.
14 I THINK THAT THE SOLID WASTE INDUSTRY HAS DONE A
15 LOT IN CALIFORNIA WITH REGARDS TO RECYCLING,
16 COMPOSTING, AND SUBTITLE D CAPACITY. AND TO HAVE
17 THIS CONTINUAL TYPE OF GRAPHIC BE PRESENTED IN THE
18 PUBLIC EYE CONTINUES THE MYTH OF WHAT GOES ON
19 BEYOND THE CURB.

20 BEYOND THE CURB WE DO A LOT MORE
21 THAN JUST DUMPING IN THE OCEAN. I THINK WE DO
22 HAVE VERY SAFE, ENVIRONMENTALLY SAFE LANDFILLS IN
23 CALIFORNIA WITH SUBTITLE D INVESTMENTS. SO THAT'S
24 WHY I THINK THIS PUBLIC EDUCATION COMPONENT IS
25 IMPORTANT TO CALIFORNIA TO DISPEL THE MYTH OF

1 ILLEGAL DUMPING.

2 NO. 3 IS THE SITING ELEMENT AND THE
3 SITING MANUAL. I THINK THAT'S VERY IMPORTANT.
4 BACK IN 1984 I WORKED ON -- IN KERN COUNTY WE HAD
5 A SITING ELEMENT THAT WE INCORPORATED INTO THE
6 GENERAL PLAN. I THINK IT'S AN EXCELLENT IDEA.
7 WHAT A SITING ELEMENT DOES IS A FATAL FLAW
8 ANALYSIS. IT TAKES OUT PORTIONS OF THE COUNTY
9 THAT'S NOT ACCEPTABLE FOR LANDFILL CAPACITY.
10 WELL, BASICALLY, ONCE YOU DO THAT, AND USING THE
11 GIS SYSTEM, BASICALLY IN MOST COUNTIES THAT'S 95
12 PERCENT OF THE COUNTY IS TAKEN OUT DUE TO FLOOD,
13 EARTHQUAKE, SOILS, CLOSE TO CITIES.

14 I'VE DONE THAT BEFORE IN MANY
15 COUNTIES, SO I BELIEVE THAT SOME TYPE OF TOOL TO
16 GIVE TO THE LOCAL GOVERNMENTS ABOUT HAVING A
17 SITING ANALYSIS IS VERY IMPORTANT. I THINK A LOT
18 OF PEOPLE BELIEVE THERE'S MORE LANDFILL CAPACITY
19 OUT THERE IN RURAL CALIFORNIA, BUT ONCE THEY DO
20 THEIR SITING ANALYSIS, THEY FEEL THAT THERE'S NOT
21 THAT MUCH OUT THERE IN CALIFORNIA. AND IN 1984 MY
22 EXPERIENCE IN KERN COUNTY, IT WAS A VERY POSITIVE
23 RESULT. IT WAS EVEN INCORPORATED INTO THE GENERAL
24 PLAN, SO IT WAS ACTUALLY A GENERAL PLAN TOOL.
25 WITH REGARDS TO ITEM NO. 4, THE

1 CLEARINGHOUSE INFORMATION, THAT'S VERY IMPORTANT.
2 I THINK THAT'S A NEW ROLE THE WASTE BOARD IN THE
3 PARTNERSHIP 2000 THEME IS TO HAVE THE WASTE BOARD
4 HAVE INFORMATION AVAILABLE TO MANY DIFFERENT
5 AGENCIES.

6 I WENT TO THE RCRC MEETING A COUPLE
7 WEEKS AGO, AND THEY WERE TALKING ABOUT SITING A
8 LANDFILL IN THE NORTH STATE. AND THEY HAD A LOT
9 OF MISINFORMATION FROM THE PRESENTATION. WHEN I
10 WAS SITING A REGIONAL LANDFILL OUT AT KERN COUNTY,
11 IT TOOK US TEN YEARS AND \$10 MILLION. THAT WAS
12 BACK IN THE '80S. I BELIEVE IN THE 1990S, I THINK
13 BFI USES A TERM IT TAKES ABOUT TEN YEARS AND \$30
14 MILLION FROM THEIR EXPERIENCES.

15 I THINK WE HAVE ENOUGH INFORMATION
16 AVAILABLE, AND I BELIEVE THAT IT WAS TOUCHED UPON
17 IN THE REPORT THAT MS. HARPER IS TALKING ABOUT.
18 IT WILL GIVE THE INFORMATION TO A LOT OF RURAL
19 GOVERNMENTS THAT YOU JUST CANNOT SITE A LANDFILL
20 TOMORROW, THAT IT DOES TAKE A LOT OF EXPENSE AND
21 TIME IN CALIFORNIA TO DO THAT. AND TO HAVE THE
22 INFORMATION AVAILABLE IN A FORMAT IS IMPORTANT FOR
23 THEM TO MAKE DECISIONS ABOUT DO THEY WANT THEIR
24 OWN LOCAL LANDFILL IN THEIR BACKYARD, OR DO THEY
25 WANT TO LOOK AT SOME SAFE REGIONAL DISPOSAL

1 CAPACITY.

2 LAST ONE, NO. 5, MEDIATION
PROTOCOL.

3 ONCE AGAIN, THAT'S IMPORTANT INFORMATION ABOUT
4 NIMBYISM, CEQA. A LOT OF ISSUES COME UP THERE.

I

5 BELIEVE THAT THE WASTE BOARD DOES HAVE A ROLE
6 THERE WITH REGARDS TO PROVIDING INFORMATION ABOUT
7 OTHER CASE STUDIES.

8 SO IN SUMMARY, I THINK THE STRATE-
9 GIES HAVE BEEN FULLY DISCUSSED. WE'VE BEEN
10 WORKING ON THIS FOR THREE YEARS. MR. EGIGIAN DID
11 SOME HARD WORK ON IT. I KNOW TRACY HARPER HAS
12 DONE A LOT OF GOOD WORK ON IT WITH DIANE RANGE.

I

13 THINK THAT THE MYTH OF YESTERYEAR NEEDS TO BE
14 DISPELLED WITH REGARDS TO OCEAN DUMPING AND IN
15 REGARDS TO DISPOSAL CAPACITY. I BELIEVE THIS IS

A

16 GREAT TOOL AND AVENUE IN ORDER TO UPDATE THE
17 INFORMATION FOR THE YEAR 2000 TO LOOK AT THE BIG
18 PICTURE AND THE OTHER 50 PERCENT. THANK YOU.

19 CHAIRMAN RELIS: THANK YOU. QUESTIONS?

20 MEMBER PENNINGTON: NO. I THINK IT'S

21 FINE.

22 CHAIRMAN RELIS: WE HAVE A STAFF
23 RECOMMENDATION TO -- ON NO. 1 THAT EMBODIED IN IT
24 ARE THE FIVE STRATEGIES. I WONDER, I HAVE A FEW
25 QUESTIONS. I DON'T KNOW IF THE COMMITTEE
MEMBERS.

1 FIRST, JUST GOING DOWN THAT LIST,
2 THERE'S NO QUESTION, I THINK, AFTER THE PRESENTA-
3 TION, THE VALUE OF THE GIS SYSTEM IN MY MIND. I
4 MEAN IT'S A NO BRAINER.

5 THE SECOND ON EDUCATION, CERTAINLY
6 SEEMS VALID AND OF KEY IMPORTANCE.

7 WHEN IT COMES TO THE THIRD, I WANTED
8 TO ASK A FEW QUESTIONS HERE ON THE SYSTEMS
9 ASSISTANCE WITH LOCAL SITING COMMITTEES. HERE WE
10 GET INTO THIS BORDERLINE ISSUE OF WHERE WE'RE
11 FUNCTIONING AS A SOURCE OF INFORMATION AND THE
12 LINE BETWEEN THAT AND ADVOCACY FOR A PARTICULAR
13 SITE. WE'VE HAD SOME EXPERIENCE WITH THIS, I
14 REMEMBER, CONCERNING A PAPER MILL BEING CONSIDERED
15 NEAR THIS AREA.

16 AND I'M SENSITIVE TO THAT POINT, AND
17 I KNOW LOCAL GOVERNMENTS TEND TO NOT LOOK AT THE
18 STATE, YOU KNOW, WHEN IT GETS TO MATTERS OF SITING
19 AND BUILDING THINGS, AND IS IT INTERFERENCE OR IS
20 IT REALLY TECHNICAL ASSISTANCE. AND I WOULD LIKE
21 SOME INSIGHT FROM STAFF AS TO HOW YOU SEE THIS
22 TYPE OF ACTIVITY BEING PERFORMED IN THAT CONTEXT.

23 MS. HARPER: WELL, I THINK ONE OF THE
24 THINGS THAT WE HAVE FOUND, WHEN THE REPORT WAS
25 PREPARED AND THE CONTRACTOR PREPARED THOSE

1 SOLUTIONS, WE WERE NOT AT THE POINT WHERE WE WERE
2 RECEIVING COUNTYWIDE SITING ELEMENTS. REGULATION
3 REQUIRES THAT THE SITING ELEMENT INCLUDE IN IT THE
4 PROCESS BY WHICH THE SITING COMMITTEE WILL INCLUDE
5 THE CRITERIA THAT THEY PUT IN A SITING ELEMENT
6 WHEN EVALUATING POTENTIAL SITES OR LOOKING AT
7 WHERE THEY MIGHT HAVE SOME CAPACITY.

8 WHAT WE HAVE FOUND IS THAT THERE IS
9 A NEED TO MAKE SURE, COMMUNICATE, AND HELP OUT
10 WITH REGARDS TO WHAT THAT PROCEDURE WOULD BE FOR
11 THE SITING COMMITTEE TO APPLY THAT SITING
12 CRITERIA. SO THAT'S ONE OF THE THINGS THAT I HAVE
13 FOUND AND OTHERS HAVE FOUND IN LOOKING AT SOME OF
14 THE SITING ELEMENTS, IF IT'S THERE, IT'S NOT
15 REALLY FULLY DISCUSSED.

16 CHAIRMAN RELIS: YOU MEAN ALL THE
17 PARAMETERS HAVE NOT BEEN INCLUDED?

18 MS. HARPER: NO. THE REGULATIONS DO LIST
19 OUT WHAT THE CRITERIA NEED TO INCLUDE AT A
20 MINIMUM. AND SO THE SITING ELEMENTS, FOR THE MOST
21 PART, INCLUDE ALL THAT CRITERIA IN THERE. BUT
22 WHAT TENDS TO NOT BE REALLY FULLY DISCUSSED IN
23 SOME CASES IS HOW THAT CRITERIA, HOW THE SITING
24 COMMITTEES WILL BE ESTABLISHED, MAINTAINED, AND
25 THEN USING THOSE CRITERIA WHEN APPLYING THOSE TO

1 SPECIFIC SITES.

2 SO WHAT WE FOUND IS THAT WHILE THE
3 FRAMEWORK WAS SET OUT IN TERMS OF THE CRITERIA
4 THAT NEEDED TO BE INCLUDED, BECAUSE THOSE ARE
5 PRETTY WELL SPECIFIED IN REGULATION, THE PROCEDURE
6 REGULATION SAYS THAT THE LOCALS MUST DEVELOP A
7 PROCEDURE FOR MAKING SURE THIS CRITERIA IS APPLIED
8 AND INCLUDED AND DOESN'T REALLY LAY OUT WHAT THAT
9 PROCEDURE MIGHT BE BECAUSE THAT'S LEFT UP TO,
10 OBVIOUSLY, TO LOCAL DISCRETION.

11 BUT WE FOUND THAT THAT'S JUST ONE OF
12 THE PIECES THAT A MANUAL COULD PERHAPS DESCRIBE,
13 LAY OUT A MODEL OF THINGS THAT YOU NEED TO
14 CONSIDER WHEN YOU DEVELOP YOUR SITING COMMITTEE,
15 ISSUES THAT THEY NEED TO BE EDUCATED ABOUT AND
16 NEED TO CONSIDER, AS WELL AS SETTING UP A
17 PROCEDURE FOR WHEN A SITE COMES THROUGH, HOW TO
18 MAKE SURE THAT THAT CRITERIA IS FULLY APPLIED TO
19 EACH OF THOSE SITES.

20 CHAIRMAN RELIS: SO COULD YOU
21 CHARACTERIZE THAT AS LIKE TECHNICAL SUPPORT? I'M
22 JUST TRYING TO SEE AGAIN THE DIFFERENCE BETWEEN --
23 I CAN SEE INFORMATION BEING PROVIDED THAT WOULD
24 HELP THAT COMMITTEE UNDERSTAND ITS -- HAS THE
25 REGULATIONS, BUT IT NEEDS TO UNDERSTAND THE

1 PROCEDURES BETTER. BUT I'M JUST WONDERING WHERE
2 DOES IT GO BEYOND THAT?

3 MS. HARPER: WELL, IN FACT --

4 CHAIRMAN RELIS: OR DOES IT?

5 MS. HARPER: -- WE DON'T HAVE PROCEDURES
6 THAT WE'VE SET OUT, BUT I THINK WHAT WE'D BE
7 LOOKING AT IS WHO IN THE STATE, WHAT COUNTIES IN
8 THE STATE, AND I'M SURE THERE ARE MANY OF THEM
9 WITH VERY GOOD PROCEDURES AND HAVE A LOT OF
10 EXPERIENCE WITH SITING COMMITTEES. VENTURA, FOR
11 EXAMPLE, POPS RIGHT INTO MIND, THAT THEY HAVE A
12 SITING COMMITTEE THAT THEY'VE HAD AROUND FOR
13 BETTER, FOR WORSE FOR A LONG TIME THAT THEY'VE
14 BEEN DEALING WITH. AND I THINK WE CAN GAIN A LOT
15 OF EDUCATIONAL VALUE FROM THEIR EXPERIENCE.

16 SO WE WILL LOOK AROUND THE STATE,
17 WHO HAS THE PROCEDURE SET UP, WHAT'S BEEN THEIR
18 EXPERIENCE, TRY TO FOLD ALL THAT INFORMATION INTO
19 A MODEL OR A MANUAL OR A GUIDANCE DOCUMENT,
20 WHATEVER SEEMS APPROPRIATE, AFTER WE'VE GONE
21 THROUGH THAT EXERCISE OF FINDING OUT WHAT'S BEEN
22 THE EXPERIENCE OUT THERE IN THE STATE. AND THEN
23 WHO IS IT THAT SO FAR DOESN'T HAVE A SITING
24 ELEMENT IN OR IF THEY DO, THEY DON'T HAVE THAT
25 PROCEDURE REALLY DELINEATED IN THERE AND MAKE SURE

1 THAT'S COMMUNICATED.

2 CHAIRMAN RELIS: BECAUSE, AGAIN, IF WE'RE
3 LOOKING AT OUR RESOURCES, WHICH IS BECOMING MORE
4 AND MORE ON OUR MINDS, THERE ARE CERTAIN AREAS OF
5 THE STATE WHERE THERE ISN'T A CAPACITY PROBLEM AT
6 ALL. AND SO IT DOESN'T SEEM TO MAKE MUCH SENSE TO
7 PUT EFFORT INTO AN AREA THAT IS MEETING THE
8 REQUIREMENTS. AND FOR THOSE THAT AREN'T, YOU
9 KNOW, IF THEY NEED THIS PROCEDURAL SUPPORT, THAT'S
10 WHAT I WOULD SEE IS YOU WOULD RESTRICT THE FOCUS.
11 THERE'S NO POINT DOING A BLANKET.

12 MS. FRIEDMAN: SO YOU'RE -- SO THAT I
13 UNDERSTAND, WHAT THIS IS PROPOSING IS TO DO SOME
14 SORT OF, LIKE TRACY IS SAYING, GUIDANCE DOCUMENT
15 OR A MODEL THAT EVERYBODY CAN USE. AND YOU ARE
16 SUGGESTING THAT INSTEAD JUST ASSIST ON A
17 CASE-BY-CASE BASIS.

18 CHAIRMAN RELIS: NO. I'M JUST THINKING
19 OUT LOUD. IF IT'S GENERIC, IF THE INFORMATION IS
20 GENERIC, THEN, YES, IT'S GENERIC, SO IT APPLIES
21 IN

22 ALL CASES. I WOULD JUST BE WORRIED IF WE WERE
23 PUTTING A LOT OF EFFORT IN STATEWIDE ON THIS
24 ACTIVITY WHEN CERTAIN AREAS ARE IN FULL
25 COMPLIANCE

24 WITH THE 15-YEAR, WHY WOULD WE DO THAT. BUT YOU
25 ARE SAYING IT PROBABLY WOULD BE NO MORE EFFORT TO

1 DEVELOP THE DOCUMENT SINCE IT'S GENERIC, AND THEN
2 IT WOULD JUST BE APPLIED WHERE IT'S USEFUL,
3 WOULDN'T TAKE ANY MORE WORK. IS THAT WHAT --

4 MS. FRIEDMAN: YEAH. I THINK THAT WHAT
5 WE'RE TALKING ABOUT IS FIRST CHECKING AND SEEING
6 WHAT'S OUT THERE. ONCE WE DID THAT, THEN I THINK
7 WE'D HAVE A BETTER HANDLE ON THE DEGREE OF
8 COMPILATION AND WORK IT WOULD REQUIRE TO TAKE TO
9 DO THAT. THAT'S SORT OF A PRELIMINARY STEP. YOU
10 KNOW, IF THERE'S PRETTY WELL DEFINED -- TRACY GAVE
11 YOU AN EXAMPLE OF VENTURA, WHATEVER, THERE AREN'T
12 MANY COUNTIES THAT HAVE BEEN PARTICIPATING IN THIS
13 FOR SOME TIME, AND MAY BE SIMPLE AS JUST
14 DISSEMINATING WHAT PROCESS OTHER COUNTIES ARE
15 USING. IF IT'S NOT AS WELL DEFINED, IT MAY
16 REQUIRE SOMETHING MORE.

17 MS. HARPER: THIS -- I THINK OVERALL, IF
18 YOU THINK OF A CONCEPT, IT WAS DESIGNED TO GET TO
19 WHERE THEY'RE AT THE POINT OF SUBMITTING A PERMIT.
20 WHAT WE HEARD WAS THAT WE HAVE A PERMIT DESK
21 MANUAL, WE HAVE ALL THOSE PROCEDURES IN PLACE, BUT
22 IT'S JUST PRETTY FUZZY FROM THE POINT OF A LOCAL
23 SITING COMMITTEE TO ALL THE WAY THROUGH THAT
24 PROCESS TO GETTING A PERMIT. AND ONE OF THE
25 THINGS THAT WE HEARD IS THERE'S KIND OF A GAP IN

1 TERMS OF APPLYING THAT CRITERIA AND JUST MOVING
2 FORWARD AT THAT POINT. SO IT WAS KIND OF DESIGNED
3 TO HELP BRIDGE THAT GAP.

4 CHAIRMAN RELIS: SPEAKING FOR MYSELF, AS
5 LONG AS IT'S PROCEDURAL, FINE. I JUST DON'T WANT
6 US IN THE PERMIT ROLE OR IN A SITUATION WHERE THE
7 BOARD IS SOMEHOW ON THE HOT SEAT FOR INTERFERING.

8 MEMBER PENNINGTON: I THINK THAT'S A
9 LEGITIMATE CONCERN TOO. WE DON'T WANT TO GET
10 DRAWN INTO A LOCAL FIGHT OR DRAWN INTO THEM
11 SAYING, "WELL, GEE, THE BOARD TOLD US THIS IS THE
12 PLACE TO SITE," AND --

13 MS. HARPER: RIGHT. IN DESIGNING ALL
14 THESE STRATEGIES --

15 MEMBER PENNINGTON: 4,000 RESIDENTS HERE
16 IN THE BOARDROOM.

17 CHAIRMAN RELIS: WELL PUT.

18 MS. HARPER: AND THAT, IN FACT, WHEN WE
19 LOOKED AT THE MEDIATION PROTOCOL ISSUE IS STEPPING
20 REALLY WELL AWAY FROM ANY INTERPRETATION THAT
21 MIGHT LEAD SOMEONE TO THINK THAT THE BOARD WANTS
22 TO STEP INTO THE ROLE OF AN ARBITRATOR OF A LOCAL
23 LAND USE SITING DISPUTE. IT REALLY IS JUST
24 PULLING TOGETHER CASE STUDIES AND REFERENCES.

25 CHAIRMAN RELIS: JUST NEEDED SOME

1 ASSURANCE.

2 MS. HARPER: YEAH. I THINK ALL OF THESE
3 WERE WITH THAT CONCERN IN MIND.

4 MS. FRIEDMAN: TRACY, CORRECT ME IF I'M
5 WRONG, BUT I RECALL THAT OVER THE YEARS WHEN WE'VE
6 BEEN HAVING WORKSHOPS, WE HAD CONCERNS FROM FOLKS
7 IN THE AUDIENCE SAYING THE SAME THING. WE DON'T
8 WANT YOU TO STEP IN AND TELL US WHAT TO DO. AND
9 WE KEPT CLARIFYING OVER AND OVER AGAIN, NOW, THIS
10 IS JUST TO PROVIDE INFORMATION SO THAT YOU WOULD
11 HAVE OPTIONS THAT YOU COULD -- YOU KNOW, RESOURCE
12 INFORMATION THAT YOU COULD USE TO HELP FIGURE OUT
13 HOW TO GET THROUGH YOUR OWN PROCESS.

14 MEMBER PENNINGTON: OR IN TERMS OF LIKE
15 MAKE SURE THERE'S NOT A CREEK RUNNING THROUGH THE
16 LANDFILL.

17 CHAIRMAN RELIS: OKAY. GO AHEAD. AND
18 THEN JUST GOING DOWN THE LIST, TECHNICAL
19 ASSISTANCE.

20 AND ON THE MEDIATION PROTOCOL, I
21 DON'T KNOW THAT -- MEDIATION IS, I KNOW, A TERM
22 MUCH IN VOGUE AND THERE HAVE BEEN GREAT HOPES FOR
23 IT. MY EXPERIENCE WITH IT IN PRACTICAL TERMS ON
24 MANY LOCAL ISSUES HAS BEEN QUESTIONABLE. YOU
25 KNOW, DOES IT REALLY WORK. I'M JUST -- I DON'T

1 KNOW. I MEAN I DON'T KNOW HOW MUCH EFFORT. YOU
2 ARE TALKING A QUARTER TO A HALF PY.

3 MS. HARPER: THAT'S DEPENDENT UPON WHAT
4 WE FIND IN TERMS OF DOING THE LITERATURE SEARCH
5 AND LOOKING FOR CASE STUDIES OUT THERE. WE DID
6 SEE SOME WHEN WE WERE PUTTING THIS REPORT TOGETHER
7 THE FIRST TIME ABOUT LOCAL LAND USE OR LAND USE
8 DISPUTES, AND THERE HAVE BEEN SOME CASE STUDIES
9 DONE. IT'S REALLY JUST MAKING THAT INFORMATION
10 AVAILABLE. SO IF A CAPACITY SITING MANUAL WERE
11 PREPARED, THIS COULD BE PART OF THAT JUST IN TERMS
12 OF WHAT CASE STUDIES THAT ARE APPLICABLE OUT THERE
13 COULD BE INCLUDED, WHAT REFERENCES THERE ARE, WHO
14 THEY CAN CONTACT IF THEY WANT MORE INFORMATION.

15 WE DID HEAR POSITIVE FEEDBACK ON
16 THIS AND NARROWED IT DOWN BASED ON A LOT OF THAT
17 FEEDBACK. AND IN REGARDS, NOT NECESSARILY BY THE
18 TIME YOU ALREADY HAVE A PERMIT AND PEOPLE ARE IN
19 THAT STATE OF FILING LAWSUITS, BUT PERHAPS EVEN
20 ALTERNATIVE DISPUTE RESOLUTION PRINCIPLES BEING
21 INCORPORATED WITH THE SITING COMMITTEE, PERHAPS
22 LOOKING AT THOSE KINDS OF PRINCIPLES WHEN PUTTING
23 THEIR OWN PROCEDURES TOGETHER SO THAT THEY'RE NOT
24 AT THAT POINT DOWN THE ROAD. SO JUST

MAKING FOLKS

25 AWARE OF THE APPLICATION OF THOSE KINDS OF

1 PRINCIPLES ALL THROUGH THE PROCESS. SO...

2 CHAIRMAN RELIS: IF THE COMMITTEE
3 APPROVES YOUR RECOMMENDATION, AND THEN WE'RE STILL
4 GOING THROUGH THIS PROCESS INTERNALLY ON OUR
5 STAFFING RESOURCES, THERE'S AN IMPLIED COMMITMENT
6 TO THE STAFF ALLOCATION AS YOU'VE OUTLINED IT,
7 EVEN THOUGH THAT'S QUITE A RANGE. I TAKE THAT
8 THIS ACTION, ALONG WITH ANY OTHERS WE TAKE, WILL
9 CONTINUE TO BE OVERBROODED BY THE OVERALL STAFF
10 RESOURCE ISSUE; IS THAT CORRECT?

11 MEMBER PENNINGTON: CORRECT.

12 CHAIRMAN RELIS: SO WILL THAT -- THIS
13 WILL BE JUST ONE COMPONENT FACTORED INTO THE
WHOLE
14 MIX OF BOARD RESPONSIBILITIES, AND THAT WILL BE
15 DISCUSSED BY THE BOARD ON PRIORITIES.

16 MS. FRIEDMAN: YES. AND SOUNDS LIKE
YOU
17 ALL ARE CONCURRING WITH THAT. YOU KNOW, THERE
ARE
18 MANY ACTIVITIES THAT HAVE BEEN GOING ON AT THE
19 BOARD THAT HAPPENED AT VARIOUS TIMES. YOU KNOW,
I
20 MEAN THE BOARD LAST YEAR ADOPTED THE MARKET
21 DEVELOPMENT PLAN. THERE ARE VARIOUS THINGS THAT
22 HAVE GONE ON. AND SINCE THE BOARD IS IN THE

23 STRATEGIC PLANNING PROCESS, ULTIMATELY ALL OF
THAT
24 ONGOING ACTIVITY AND NEW ACTIVITY WILL NEED TO
BE
25 EVALUATED IN LIGHT OF THAT.

1 CHAIRMAN RELIS: I JUST WANTED TO MAKE
2 THAT EXPLICIT, THAT WE ARE IN THAT PROCESS. AND
3 WHILE WE MAY APPROVE ANY NUMBER OF ACTIONS
BETWEEN

4 NOW AND THEN, IT'S STILL SUBJECT TO OUR HAMMERING
5 OUT OUR PRIORITIES.

6 ANY MOTION?

7 MEMBER PENNINGTON: SURE. I'LL -- I'LL
8 MOVE THAT WE ACCEPT THE STAFF RECOMMENDATIONS TO
9 APPROVE OPTIONS 1 AND 3.

10 MEMBER GOTCH: I THINK WE'RE JUST,
11 CORRECT ME IF I'M WRONG, JUST BE MOVING TO ACCEPT
12 OPTION NO. 1 TODAY.

13 MS. FRIEDMAN: WE'RE DEFERRING THE
SECOND

14 PART TO THE BOARD MEETING ITSELF BECAUSE WE NEED
15 TO DO A LITTLE BIT MORE WORK BETWEEN COMMITTEE
AND
16 BOARD MEETING.

17 MEMBER PENNINGTON: SO THEN I'LL MOVE
18 STAFF'S RECOMMENDATION, OPTION NO. 1.

19 MEMBER GOTCH: AND I'LL SECOND THAT.

20 CHAIRMAN RELIS: OKAY. MOVED AND
SECOND.

21 CALL THE ROLL.

22 THE SECRETARY: MEMBER GOTCH.

23 MEMBER GOTCH: AYE.

24 THE SECRETARY: MEMBER PENNINGTON.

25 MEMBER PENNINGTON: AYE.

1 THE SECRETARY: CHAIRMAN RELIS.

2 CHAIRMAN PENNINGTON: AYE. AND THAT'S,
3 LET'S SEE, COMING BEFORE THE BOARD ANYWAY. SO NO
4 REASON TO HAVE CONSENT ON THIS. OKAY. THAT
5 COMPLETES OUR AGENDA.

6 MEMBER PENNINGTON: MR. CHAIRMAN, BEFORE
7 WE LEAVE, I WANTED TO THANK YOU FOR -- AS CHAIR
OF
8 THE BOARD, I WANT TO THANK YOU FOR TAKING THIS
9 ASSIGNMENT TO CHAIR THIS COMMITTEE FOR THE PAST
11
10 MONTHS. YOUR LEADERSHIP HAS BEEN APPRECIATED,
AND
11 YOU'VE DONE AN EXCELLENT JOB.

12 AND I ALSO WANT TO THANK MRS. GOTCH
13 FOR HER TEMPORARY USE ON THIS COMMITTEE, AND YOUR
14 SERVICE HAS BEEN VALUABLE. AND I KNOW THAT
YOU'VE

15 SERVED ON FOUR COMMITTEES HERE FOR THE LAST 11
16 MONTHS, SO WE'LL GIVE YOU A LITTLE BIT OF A REST.

17 MEMBER GOTCH: IT'S BEEN A PLEASURE.

18 MEMBER PENNINGTON: THE UPSIDE OF THAT
IS
19 THAT YOU DO GET A LITTLE MORE EXPOSURE TO WHAT
20 THIS COMMITTEE DOES, AND I THINK THAT'S ALWAYS

21 GOOD FOR US DO CROSS TRAINING. AGAIN, I THANK
YOU

22 TOO FOR FILLING IN AND DOING A GOOD JOB.

23 MEMBER GOTCH: I'D ALSO LIKE TO JOIN YOU
24 IN COMMENDING MR. RELIS ON THE FINE JOB HE'S DONE
25 IN CHAIRING THIS COMMITTEE. THANK YOU.

1 CHAIRMAN RELIS: OKAY. WE ARE WITH THAT
2 ADJOURNED.

3

4 (END OF PROCEEDINGS AT 11:20 A.M.)

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